## **Auditing Procedures Report**

Issued under P.A. 2 of 1968, as amended and P.A. 71 of 1919, as amended.

	,			,			
Local Unit of Go	vernment Typ	е			Local Unit Name		County
☐County	□City	⊠Twp	□Village	□Other	Delhi Charter	Township	Ingham
Fiscal Year End			Opinion Date			Date Audit Report Submitted to State	
December	31, 2007		April 22, 2	2008		April 23, 2008	
Ma affirm that							

We affirm that:

We are certified public accountants licensed to practice in Michigan.

r offirm the following meterial "ne" responses have been disclosed in the financial state

			rm the following material, "no" responses have been disclosed in the financial statements, including the notes, or in the Letter (report of comments and recommendations).
	YES	9	Check each applicable box below. (See instructions for further detail.)
1.	X		All required component units/funds/agencies of the local unit are included in the financial statements and/or disclosed in the reporting entity notes to the financial statements as necessary.
2.	X		There are no accumulated deficits in one or more of this unit's unreserved fund balances/unrestricted net assets (P.A. 275 of 1980) or the local unit has not exceeded its budget for expenditures.
3.	X		The local unit is in compliance with the Uniform Chart of Accounts issued by the Department of Treasury.
4.	X		The local unit has adopted a budget for all required funds.
5.	×		A public hearing on the budget was held in accordance with State statute.
6.	×		The local unit has not violated the Municipal Finance Act, an order issued under the Emergency Municipal Loan Act, or other guidance as issued by the Local Audit and Finance Division.
7.	X		The local unit has not been delinquent in distributing tax revenues that were collected for another taxing unit.
8.	X		The local unit only holds deposits/investments that comply with statutory requirements.
9.	×		The local unit has no illegal or unauthorized expenditures that came to our attention as defined in the <i>Bulletin for Audits of Local Units of Government in Michigan</i> , as revised (see Appendix H of Bulletin).
10.	X		There are no indications of defalcation, fraud or embezzlement, which came to our attention during the course of our audit that have not been previously communicated to the Local Audit and Finance Division (LAFD). If there is such activity that has not been communicated, please submit a separate report under separate cover.
11.	X		The local unit is free of repeated comments from previous years.
12.	X		The audit opinion is UNQUALIFIED.
13.	×		The local unit has complied with GASB 34 or GASB 34 as modified by MCGAA Statement #7 and other generally accepted accounting principles (GAAP).
4.4	□	$\Box$	The board or equipal approved all invoices prior to payment as required by charter or statute

If a local unit of government (authorities and commissions included) is operating within the boundaries of the audited entity and is not included in this or any other audit report, nor do they obtain a stand-alone audit, please enclose the name(s), address(es), and a description(s) of the authority and/or commission.

I, the undersigned, certify that this statement is complete and accurate in all respects.

			·				
We have enclosed the following:	Enclosed	Not Require	ed (enter a brief justification)				
Financial Statements	$\boxtimes$						
The letter of Comments and Recommendations	$\times$						
Other (Describe)							
Certified Public Accountant (Firm Name)		•	Telephone Number				
Rehmann Robson			517-787-6503				
Street Address			City	State	Zip		
675 Robinson Road			Jackson County	Mi	49203		
Authorizing CPA Signature	orizing CPA Signature Printe				Number		
Sand M. kolon	David M. F	Fisher, CPA		10337			

# **Charter Township of Delhi**

Holt, Michigan



## **Comprehensive Annual Financial Report**

For the Year Ended December 31, 2007

Prepared by:

**Accounting Department** 

## Comprehensive Annual Financial Report For the Fiscal Year Ended December 31, 2007

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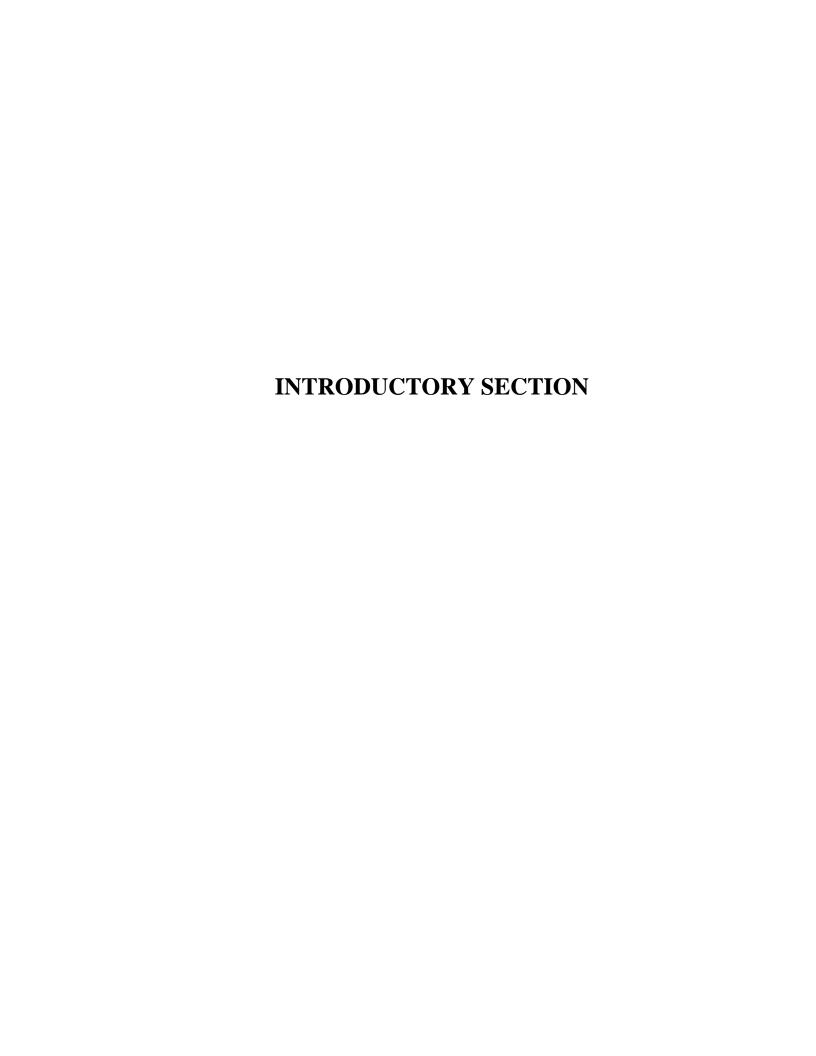
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\* \* \* \* \* \*





# DELHI CHARTER TOWNSHIP

2074 AURELIUS ROAD PHONE: (517) 694-2136 HOLT, MICHIGAN 48842-6320 FAX: (517) 268-3069

April 22, 2008

To the Board of Trustees and the Citizens of Delhi Charter Township:

The Comprehensive Annual Financial Report (CAFR) for Delhi Charter Township, Michigan for the year ended December 31, 2007 is hereby submitted. The report represents a comprehensive and detailed picture of our financial transactions during fiscal year 2007 and the financial condition of the various funds as of the fiscal year end.

The Management of Delhi Charter Township is responsible for the accuracy of data, completeness, and fairness of the presentation, including all disclosures. Internal controls have been established for this purpose. Since the cost of internal control should not be greater than the benefits received, the objective is to provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements.

Rehmann Robson, Certified Public Accountants, have issued an unqualified ("clean") opinion on Delhi Charter Township's financial statements for the year ended December 31, 2007. The independent auditor's report is located at the front of the financial section of this report.

Management's Discussion and Analysis (MD&A) immediately follows the independent auditor's report and provides a narrative introduction, overview, and analysis of the basic financial statements. MD&A complement this letter of transmittal and should be read in conjunction with it.

#### Profile of Delhi Charter Township

The Township was founded April 4, 1842 and is incorporated under the provisions of Public Act 359 of 1947 as amended. It became a Charter Township on September 18, 1961.

There are seven members elected to the Board of Trustees including a Supervisor (parttime), Clerk, Treasurer, and four Trustees. Board members serve four-year terms and have policy-making and legislative authority. The Board appoints the Township Manager who in turn appoints the department heads subject to confirmation by the Township Board.



The Township encompasses approximately 28.5 square miles and is located just south of Lansing, the capital city of Michigan. It is in close proximity to Michigan State University, Capitol City Airport, Lansing Community College, Cooley Law School, and two major hospitals. Population in 2007 was approximately 25,000 residents.

The following services are provided by the Township: fire and ambulance services; police services (contracted through Ingham County); parks and recreation; planning, building, and zoning, sanitary sewer collection and treatment, and cemetery. Public water is provided through the Lansing's Board of Water and Light; street lights are provided by either Consumers Power or Lansing's Board of Water and Light; public streets are under the jurisdiction of the Ingham County Road Commission; and public storm sewers are under the jurisdiction of the Ingham County Drain Commission.

The Board is required to adopt a final budget for the ensuing year by December 31<sup>st</sup> of the previous year. The budget is divided into various funds (e.g. general fund) and is adopted by departments (e.g. fire). Transfers between departments up to \$10,000 may be made by the Township Manager and reported to the Board at the next regular Board meeting. The Township Board must approve all budget amendments.

#### Local economy

During 2007, the State of Michigan continued to experience declines in revenue along with a relatively high unemployment rate that rose to 7.4% in 2007. This contributed to a downturn in certain aspects of the Township's financial resources. For example, the revenue the Township receives from the State of Michigan, which is based on several factors (sales tax received by the State is one), has continued to decline in every year since 2001 when revenue sharing accounted for 30% of the total General Fund budget.

The considerable growth in residential development that the Township experienced from 2000-2005 was substantially curtailed in 2006 and 2007. The associated revenues in the Department of Community Development (building permits, mechanical permits, etc.) dramatically declined as well.

Additionally, the issue of foreclosed properties that plagued the nation, and particularly the State of Michigan, was evidenced in Delhi Township as well. There were 102 foreclosed properties in 2006 and 141 in 2007. Also, any decline in the taxable value of real property would adversely affect property tax revenue in 2009.

#### Long-term financial planning

The Township Board has adopted a reserve policy whereby the Township will strive to maintain an amount of unreserved fund balance in the General Fund of no less than fifteen (15) percent of general fund operating expenditures. Unreserved, undesignated fund balance at 12/31/07 was 37% of general fund expenditures.

Although fund balance in the General Fund decreased for 3 consecutive years from 2004 to 2006, fund balance in 2007 increased slightly. The Township Board and management staff closely monitored the Township's reserves throughout the year and were successful in increasing revenue and decreasing expenditures. This was done through a variety of mechanisms including staff and benefit reductions.

The dedicated millage for fire equipment and apparatus, and training and education expires in 2008. The voters will be asked to renew this millage which originated in 1990.

#### Relevant financial policies

The Capital Improvements Program has been formally integrated into the budget process for the first time. This allows for better communication of department and board goals which enhances the decision making process for the budget.

#### Major initiatives

Two new digesters (which are used for treating sewage sludge) are under construction at the Publicly Owned Treatment Plant (POTW). The current digester has reached its capacity. The new digesters will meet the anticipated growth for the next twenty years. Funding for this project is through a combination of government grants, loans, and sewer usage charges.

A new Senior Center will be constructed with funds from the Delhi Downtown Development Authority. The Center is scheduled to open in mid 2009. Bonds will be issued to fund the project.

#### Awards and acknowledgements

The Township received the Government Finance Officers Association (GFOA) Distinguished Budget Presentation Award for its annual budget document dated December 31, 2006. In order to qualify for the Distinguished Budget Presentation Award, the government's budget document had to be judged proficient as a policy document, a financial plan, an operations guide, and a communications device.

The Township is submitting this document, the comprehensive annual financial report (CAFR), to the Government Finance Officers Association for award consideration for the Certificate of Achievement for Excellence in Financial Reporting. If awarded, it will mean that the Township's CAFR is easily readable and efficiently organized satisfying both generally accepted accounting principles and applicable legal requirements.

The preparation of this report would not have been possible without the dedicated service of the Accounting Department along with the excellent cooperation from all

Departments. We wish to express our sincere appreciation to all staff members who assisted in the preparation of this report.

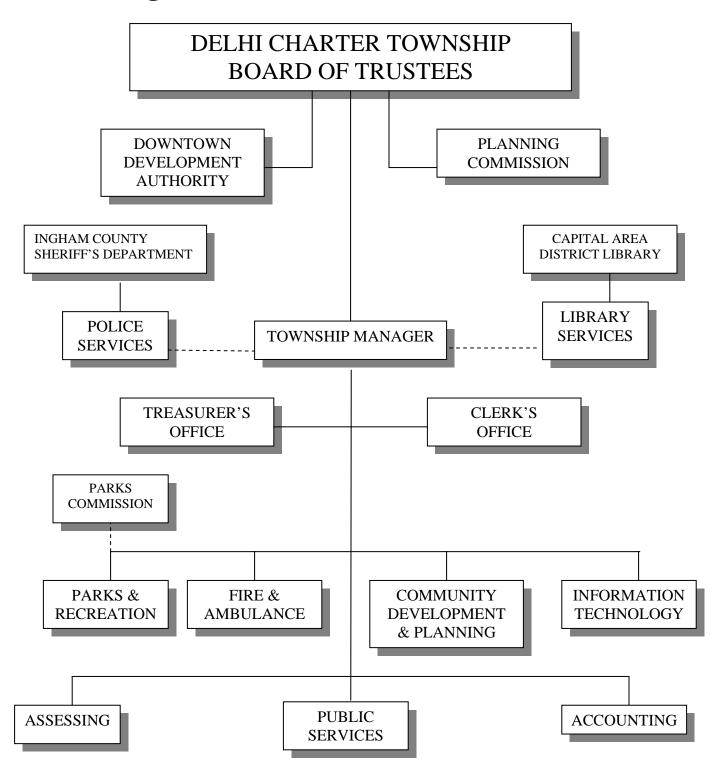
Respectfully submitted,

John Elsinga, Township Manager

Marian Frane, Director of Accounting



## Delhi Charter Township Organizational Chart of Services





#### **Board of Trustees**

Supervisor Stuart Goodrich
Clerk Evan Hope
Treasurer Harry R. Ammon
Trustee John Hayhoe
Trustee Paul Krepps
Trustee Jerry Ketchum
Trustee Roy Sweet

## **Executive Staff**

Township Manager John Elsinga **Accounting Director** Marian Frane Steve Hudson Assessor Assistant Twp Mgr for Human Resources Wendy Thielen Community Development Director **Tracy Miller** Downtown Development Auth. Exec. Dir. Al McFadyen Rick Royston Fire Chief Information Technology Director Jim Felton Parks & Recreation Director Mark Jenks Public Services Director Sandra Diorka





#### **INDEPENDENT AUDITORS' REPORT**

April 22, 2008

The Board of Trustees Charter Township of Delhi Holt, Michigan

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the discretely presented component units, each major fund, and the aggregate remaining fund information of the *CHARTER TOWNSHIP OF DELHI*, *MICHIGAN*, as of and for the year ended December 31, 2007, which collectively comprise the Township's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Township's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the governmental activities, the business-type activities, the discretely presented component units, each major fund, and the aggregate remaining fund information of the Charter Township of Delhi, Michigan, as of December 31, 2007, and the respective changes in financial position and cash flows, where applicable, thereof and the budgetary comparisons for the general fund for the year then ended in conformity with accounting principles generally accepted in the United States of America.

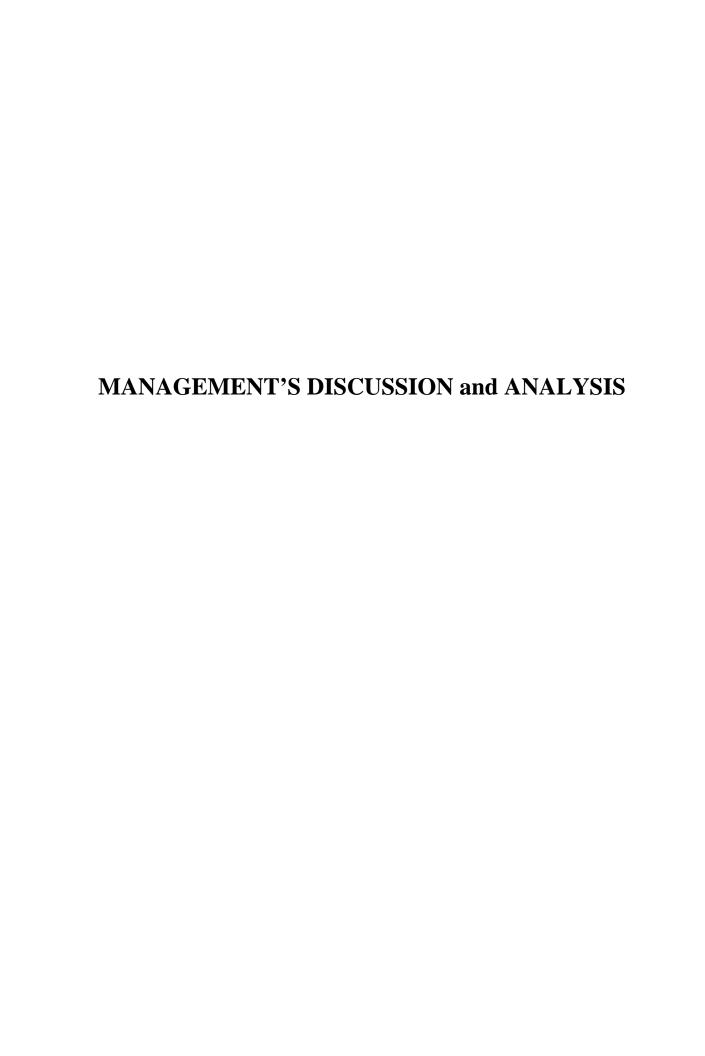
The Management's Discussion and Analysis on pages 3-12 is not a required part of the basic financial statements but is supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Charter Township of Delhi's basic financial statements. The introductory section, combining and individual fund financial statements and budgetary schedules, and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements. The combining and individual nonmajor fund financial statements and budgetary schedules have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly presented, in all material respects, in relation to the basic financial statements taken as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

Rehmann Loham

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### Management's Discussion and Analysis

As management of Delhi Charter Township, Michigan, we offer readers of the Township's financial statements this narrative overview and analysis of the financial activities of the Township for the fiscal year ended December 31, 2007.

#### Financial Highlights

- The assets of the Township exceeded its liabilities at the close of the most recent fiscal year by \$48,401,005 (net assets). Of this amount, \$6,764,724 (unrestricted net assets) may be used to meet the government's ongoing obligations to citizens and creditors.
- The government's total net assets increased by \$789,759.
- As of the close of the current fiscal year, the Township's governmental funds reported combined ending fund balances of \$4,734,031, an increase of \$320,335 in comparison with the prior year.
   Over 96% of this total amount, or \$4,576,333, is available for spending at the government's discretion (unreserved fund balance).
- At the end of the current fiscal year, unreserved fund balance for the General Fund was \$2,757,433 or 42 percent of total general fund expenditures.
- The Township's total bonded debt decreased by \$976,000 during the current fiscal year; no new bonded debt was issued and \$976,000 of existing debt was retired.

#### Overview of the Financial Statements

This discussion and analysis are intended to serve as an introduction to the Township's basic financial statements. The Township's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-wide financial statements. The *government-wide financial statements* are designed to provide readers with a broad overview of the Township's finances, in a manner similar to a private-sector business.

The *statement of net assets* presents information on all of the Township's assets and tiabilities, with the difference between the two reported as *net assets*. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the Township is improving or deteriorating.

The statement of activities presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions of the Township that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the Township include legislative, general government, public safety, public works, and parks and recreation. The business-type activities of the Township include sewer and community development operations.

The government-wide financial statements include not only the Township itself (known as the *primary government*), but also two legally separate authorities – the Downtown Development Authority and the Brownfield Redevelopment Authority – for which the Township is financially accountable. Financial information for these *component units* are reported separately from the financial information presented for the primary government itself.

The government-wide financial statements can be found on pages 13-15 of this report.

**Fund financial statements.** A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Township, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Township can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The Township maintains seven individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General Fund, which is considered to be a major fund. Data from the other six governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of *combining statements* elsewhere in this report.

The Township adopts an annual appropriated budget for its general and special revenue funds. Budgetary comparison statements or schedules have been provided herein to demonstrate compliance with those budgets.

The basic governmental fund financial statements can be found on pages 16-21 of this report.

**Proprietary funds.** There are two types of proprietary funds—enterprise and internal service. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The Township uses two enterprise funds - one to account for its sanitary sewer operations and the other for community development. Internal service funds are an accounting device used to accumulate and allocate costs internally among the Township's various functions. The Township does not use internal service funds at this time.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The basic proprietary fund financial statements can be found on pages 22-25 of this report.

Fiduciary funds. Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are *not* reflected in the government-wide financial statements because the resources of those funds are *not* available to support the Township's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

The basic fiduciary fund financial statements can be found on pages 26-27 of this report.

Notes to the financial statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 30-50 of this report.

Other information. In addition to the basic financial statements and accompanying notes this report also presents certain supplementary information. The combining statements referred to earlier in connection with nonmajor governmental funds are presented immediately following the notes. Combining and individual fund statements and schedules can be found on pages 51-68 of this report.

#### Government-wide Financial Analysis

As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. In the case of Delhi Charter Township, assets exceeded liabilities by \$48,401,005 at the close of the most recent fiscal year.

By far the largest portion of the Township's net assets (75 percent) reflects its investment in capital assets (e.g. infrastructure, land, buildings, equipment, and vehicles), less any related debt used to acquire those assets that is still outstanding. The Township uses these capital assets to provide services to citizens; consequently, these assets are *not* available for future spending. Although the Township's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

Delhi Charter Township's Net Assets

-	Governmenta	l Activities	Businese-type	e Açtivitleş	Tota	āl
	2007	2006	2007	2006	2007	2006
Current and other assets	\$9,454,295	\$9,129,525	\$7,485,075	\$8,233,016	\$16,939,370	\$17,352.541
Capilal assets, net	7,180,262	7,556,449	44,195,255	42,741,813	51,285,517	50,308,262
Yolal assets	16,634,557	16,695,974	51,590,330	50,974,629	68,224,887	67,670,803
Long-term liabilities	2,661,141	3,038,635	10,955,657	10,771,926	13,616,798	13,810,561
Other liabilities	4,440,917	4,485,949	1,766,167	1,763,047	6.207.984	6.248.996
Total liabilities	7,102.058	7,524,584	12,721,824	12.534.973	19,823,882	20,059,557
Net assets:						
Invested in capital assets.						
net of related debt	4.298.842	4.180.265	32,052,918	30,873,207	36,351,760	35,053,473
Restricted	1,845,176	1,586,782	3,439,345	3.244,209	5.284,521	4.830,991
Unrestricted	3,388.481	3.404,342	3,376,243	4,322,440	6.764.724	7,7 <b>26</b> ,782
Total Net Assets	\$9,532,499	\$9,171,390	\$38,868,506	\$38,439,856	\$48,401,005	\$47,611,246

At the end of the current fiscal year, the Township is able to report positive balances in all three categories of net assets, both for the government as a whole, as well as for its separate governmental and business-type activities. The same situation held true for the prior fiscal year.

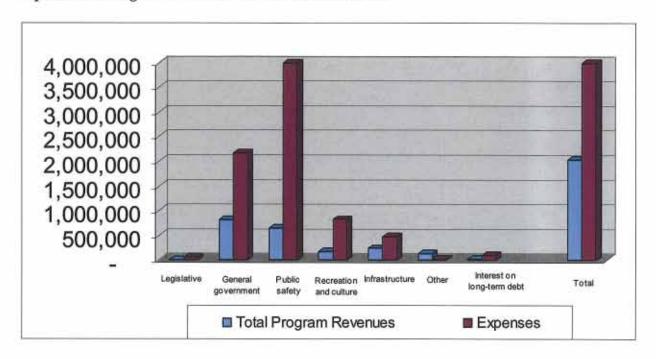
The government's net assets increased by \$789,759 during the current fiscal year. The majority of this growth largely reflects the degree to which ongoing revenues exceeded ongoing expenses.

Delhi Charter Township's Changes in Net Assets

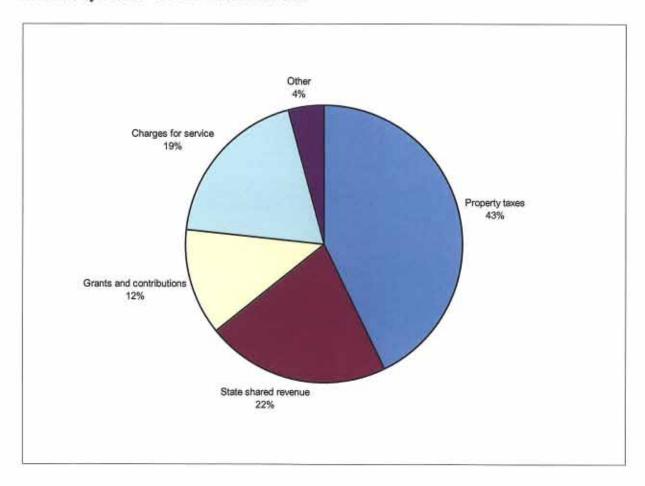
<u> </u>	. (	Sovernmen	tal A	Activities		Business-ty	pe A	ctivities		Total		
		2007		2006		2007		2006		2007		2006
Revenue:					_							
Program revenues:												
Charges for services	\$	1,556,914	\$	1,373,491	\$	5. <b>423,5</b> 99	5	5,865,043	\$	6,980,513	\$	7,238,53
Operating grants and contributions		217,929		608,514		493,867		388,458		711,796		996,97
Capital grants and contributions		258,803		114,693		322,539		253,243		581,342		<b>3</b> 57,93
General revenues:												
Property taxes		3,482,728		3.325,504						3,482,728		3,325.50
State shared revenue		1,765,856		1,798,179		-				1,765,856		1,798.17
Unrestricted grants and												
contributions		536,536		311,693		258,278		242,789		794,814		554,483
Other	_	468,821		284,872				<u>·</u>		468,821		284,87
Total revenues		8,287,587		7,816,946		6,498,283		6,749,533		14,785,870		14,566,475
Expenses:												
Legislative		61,598		52,332		-		-		61,598		52,333
General government		2,248,507		1,932,514		-		-		2,248,507		1,932,51
Public safety		4,083,262		3.890,919		-		-		4,083,262		3,890,91
Engineering				-		-		-		-		
Recreation and cultural		823,026		770,980		-		-		823,026		770,98
Infrastructure		467,234		488,254		-		-		467,234		488,25
Other governmental activities		16,410		237,858		-		-		16,410		237,85
Interestion long-term debt		103,955		115,218		-		-		103,955		115,218
Sewer				-		5,493,927		5,423,789		5,493,927		5,423,789
Community Development				-		698,192		599,503		698,192		599,50
Total expenses		7,803,992		7,488,075		6,192,119		6,023,292		13,996,111		13,511,36
Increase in net assets before transfers		483,595		328,871		306,164		726,241		- 789,759		1,055,11:
Transfers		122,486		5,017		(122,488)		(5,017)		1041100		rjada (11.
Increase in net assets		361,109		323.854		428,650		731,258		789,759		1,055,11
Net assets -beginning of year		9,171,390		8,847.536		38,439,856		37,708,598		47,511,246		46,556,134
Net assets - and of year	\$	9,532,499	5	9,171,390	\$	38,868,506	\$	38,439,856	5	48,401,005	5	47,611,240

Governmental activities. Governmental activities increased the Township's net assets by \$361,109 during fiscal year 2007.

#### **Expenses and Program Revenues - Governmental Activities**



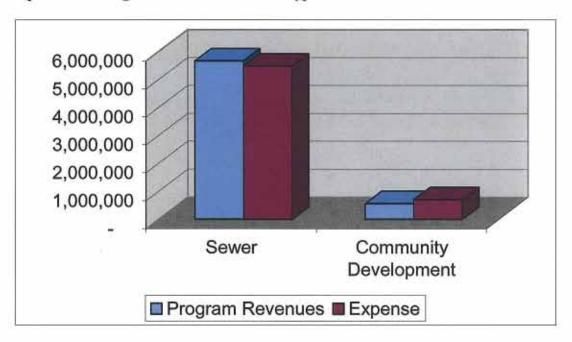
#### Revenues by Source - Governmental Activities



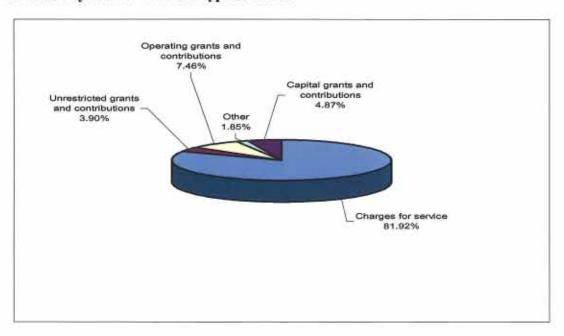
Business-type activities. Business-type activities increased the Township's net assets by \$428,650 during fiscal year 2007 although this was a smaller increase than was experienced in 2006.

- Key elements of this increase are as follows:
  - The majority of increases resulted from the degree to which charges for services exceeded ongoing expenses.
  - The smaller increase is a result of a decline in permits issued which is an outcome of the reduction in new construction.

#### Expenses and Program Revenues - Business-type Activities



#### Revenues by Source - Business-type Activities



#### Financial Analysis of the Government's Funds

As noted earlier, the Township uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds. The focus of the Township's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the Township's financing requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, the Township's governmental funds reported combined ending fund balances of \$4,734,031 an increase of \$320,335 in comparison with the prior year. Approximately 97 percent of this total amount constitutes *unreserved fund balance*, which is available for spending at the government's discretion. The remainder of fund balance is *reserved* to indicate that it is not available for new spending because it has already been committed for prepaid expenditures (\$157,698).

The General Fund is the chief operating fund of the Township. At the end of the current fiscal year, unreserved fund balance of the general fund was \$2,757,433 while total fund balance was \$2.888,855. As a measure of the general fund's liquidity, it may be useful to compare both unreserved fund balance and total fund balance to total fund expenditures. Unreserved fund balance represents 42 percent of total general fund expenditures.

The fund balance in the Township's General Fund increased by \$61,941 during the current fiscal year. Key factors for this increase are:

- Revenues from property taxes increased by \$128.865.
- Cable franchise fees increased by \$69,730.
- Although state revenue sharing declined once again, \$45,856 more was received than what was conservatively budgeted.
- The Information Systems department spent over \$74,000 less than last year due to a vacancy and fewer computer purchases.
- Actual revenues were 1% greater than budgeted and expenditures were 3.8% less than budgeted.

**Proprietary funds.** The Township's proprietary funds provide the same type of information found in the government wide financial statements, but in more detail.

Total net assets of the Sewer Fund at the end of the year amounted to \$38,850,127; an increase for the year of \$438,840. Other factors concerning the finances of this fund have already been addressed in the discussion of the Township's business-type activities.

#### General Fund Budgetary Highlights

During the year there was a net increase of \$113,670 in appropriations (including transfers out) between the original and final amended budget. This increase was a combination of the following increases and decreases in appropriations:

- \$121,000 additional transfer to the Community Development to cover reduced revenues;
- \$95,000 for the purchase of property and additional security systems for the Community Service Center;
- \$62,000 increase in building maintenance and repairs;
- \$55,000 increase due to a change in the salary and benefits allocation method for work performed in the Building & Grounds and Cemetery Departments;
- \$39,000 increase to conclude a mid-decade special census
- \$94,000 decrease in street improvements
- \$81,000 decrease in the Information Systems Department due to a staff vacancy and reduced computer purchases

Additionally, budgeted revenues increased by \$124,200 largely due to higher interest earnings than originally anticipated.

#### Capital Asset and Debt Administration

Capital assets. The Township's investment in capital assets for its governmental and business type activities as of December 31, 2007, amounted to \$51,285,517 (net of accumulated depreciation). This investment in capital assets includes land, land improvements, infrastructure, buildings and improvements, park and recreation facilities, machinery and equipment and construction in progress. The total increase in the Township's investment in capital assets for the current fiscal year was 2 percent (a 1 percent decrease for governmental activities and a 1 percent increase for business-type activities).

Major capital asset events during the fiscal year included the following:

- Completion of the Veterans Memorial Gardens restrooms for \$278,358.
- Purchased 3 parcels of land for \$74,027.
- Purchased new tractors and a mower for \$54,303.
- Added several sewer mains for \$3,414,878.

#### Delhi Charter Township's Capital Assets (net of depreciation)

		Governmen	lai /	Activities	Businese Ty	pe/	Activities	T	otal	
		2007		2006	2007		2006	2007		2006
Land	5	1.585.364	\$	1,511,337	\$ 776,635	s	776,635	\$ 2,361,999	\$	2.287,972
Infrastructure systems		350,297		360,308	38,669,106		36,866,365	39,019,403		37,226,671
Buildings and improvements		3,167,403		3,012,950	1,219,434		1,255,663	4,386,837		4.268,513
Land improvements		1,230,785		1,345,914	-			1,230,785		1,345,914
Machinery and equipment		249,813		294,611	160,509		131,680	410,327		426,291
Furniture and office equipment		95,250		110,815	75,408		90.873	170,655		201,488
Computer equipment and programs		34,635		67,093	129,314		196,597	163,949		263,690
Vehicles		466.710		619,478	416,197		466,360	882,907		1,085,838
Construction in progress	_	-		244,145	2.658,652		2,957.640	2,658,652		3,201,785
Total	\$	7,180,262	\$	7,586,449	\$ 44,105,255	\$	42,741,813	\$ 51,285,617	8	50,308,262

Additional information on the Township's capital assets can be found in note 3-C on pages 39-41 of this report.

**Long-term debt.** At the end of the current fiscal year, the Township had total debt outstanding of \$15,254,789. Of this amount, \$9,885,000 comprises debt backed by the full faith and credit of the government.

Delhi Charter Township's Outstanding Debt

		Governmen	tal /	Activities		Business Ty	ре А	Activities		Т	otal	
		2007		2006		2007		2006		2007		2006
General obligation bonds	\$	2.178,303	s	2,597,430	\$	6,931,698	\$	7,287,570	\$	9,110,001	\$	9,855,000
Special assessment bonds		120,775		160,964		435.229		596,036		556,000		757,000
Revenue bonds				-		1,280,410		-		1,289,410		-
Other long-term debt		582,347		627,795		3,405,000		3.985.000		3,987.347		4,612,795
Total	S	2,681,421	s	3,386,189	5	12.052.337	\$	11.868.606	3	14.933.758	\$	15,254,795

The Township's total bonded debt increased by \$304,411 (8 percent), up to \$10.946.411 during 2007. The Township is participating in a State Revolving Fund loan program whereby up to \$9,850,000 in revenue bonds will be issued as needed. As of 12/31/07, \$1,280,410 had been borrowed.

The Township has an "A+" rating from Standard & Poor's. This is their highest rating and reflects a strong capacity to repay the debt.

State statutes limit the amount of general obligation debt a governmental entity may issue to 10 percent of its total assessed valuation. The current debt limitation for the Township is \$89,012,479, which is significantly in excess of the Township's outstanding general obligation debt.

Additional information on the Township's long-term debt can be found in note 3-F on pages 43-47 of this report.

#### Economic Factors and Next Year's Budgets and Rates

The following factors were considered in preparing the Township's budget for the 2008 fiscal year:

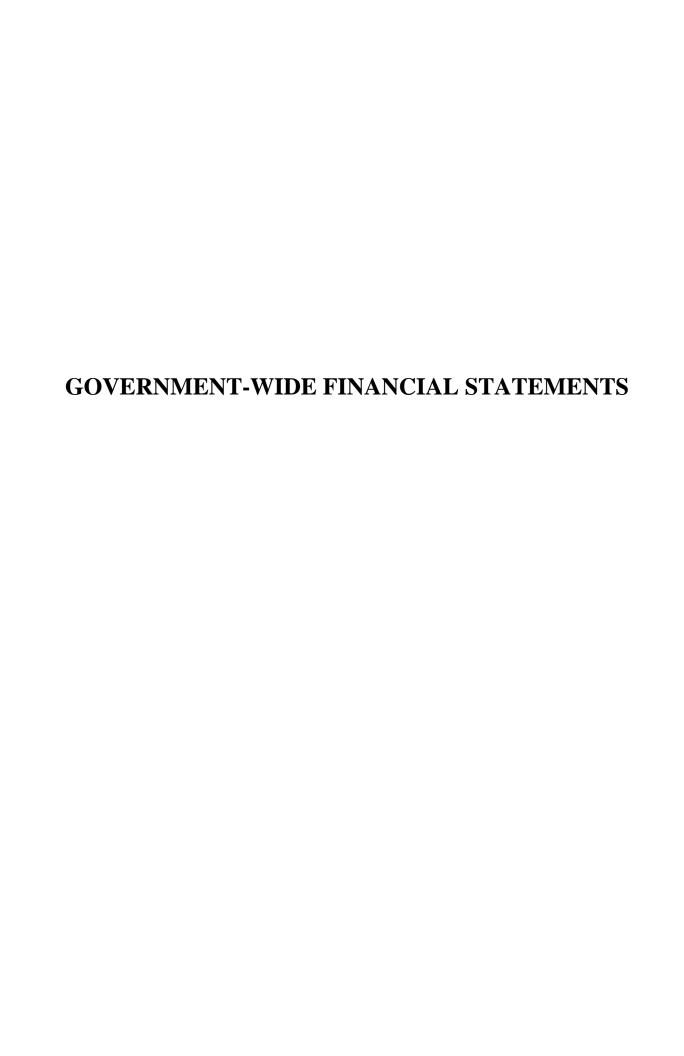
- The emphasis on reducing costs yet providing quality services to our citizens continued to be a major consideration in the 2008 budget development.
- Health care expenditures were budgeted at a 5% increase with the anticipation of reducing the benefits provided through higher employee deductibles and providing a health savings account to employees.
- A review of fees charged in the Community Development Department will be conducted to make sure fees are covering actual costs. This should raise revenues and reduce the transfer needed from the General Fund to cover this shortage.
- Needed road improvements, paid for in conjunction with Ingham County, will be cut back.

During the current fiscal year, unreserved fund balance in the General Fund decreased to \$2,757,433. The Township has appropriated \$500,990 of this amount for spending in the 2008 fiscal year budget. Such appropriation is intended to offset modest revenue increases that do not keep up with increasing costs to maintain the current service commitments to the public.

#### Requests for Information

This financial report is designed to provide a general overview of the Township's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Director of Accounting, 2074 Aurelius Road, Holt, Michigan 48842-6320. Phone (517) 268-3021. E-mail: marian.frane@delhitownship.com.





## Statement of Net Assets December 31, 2007

		Pri	ma	ry Governme	ent	
	Go	overnmental	B	usiness-type		Component
		Activities		Activities	Total	Units
Assets						
Cash and cash equivalents	\$	2,229,051	\$	1,686,601	\$ 3,915,652	\$ 164,265
Investments		1,818,386		3,999,600	5,817,986	4,811,006
Receivables, net		5,231,234		1,496,115	6,727,349	3,203,074
Prepaids and other assets		175,624		302,759	478,383	7,109
Capital assets not being depreciated		1,585,364		3,435,287	5,020,651	5,517,181
Capital assets being depreciated, net		5,594,898		40,669,968	46,264,866	1,442,120
Total assets		16,634,557		51,590,330	68,224,887	15,144,755
Liabilities						
Accounts payable and accrued expenses		155,414		631,587	787,001	1,032,694
Unearned revenue		3,763,993		37,900	3,801,893	2,513,930
Long-term liabilities:						
Due within one year		641,469		1,100,014	1,741,483	310,907
Due in more than one year		2,541,182		10,952,323	13,493,505	3,696,797
Total liabilities		7,102,058		12,721,824	19,823,882	7,554,328
Net assets						
Invested in capital assets, net of						
related debt		4,298,842		32,052,918	36,351,760	2,976,996
Restricted for:		1,22 0,0 12		,,	,,	_,,,,,,,
Debt service		125,552		385,422	510,974	_
Specific purposes		1,719,624		3,053,923	4,773,547	_
Unrestricted		3,388,481		3,376,243	6,764,724	4,613,431
Total net assets	\$	9,532,499	\$	38,868,506	\$ 48,401,005	\$ 7,590,427

# Statement of Activities For the Year Ended December 31, 2007

					(	Operating		Capital			
			C	harges	(	Frants and	$\mathbf{G}$	rants and	Nε	et (Expense)	
Functions/Programs	Expenses		for	Services	Co	ntributions	Co	ntributions	Revenue		
Primary government											
Governmental activities:											
Legislative	\$	61,598	\$	-	\$	-	\$	_	\$	(61,598)	
General government		2,248,507		813,504		-		_		(1,435,003)	
Public safety		4,083,262		590,840		50,423		-		(3,441,999)	
Recreation and cultural		823,026		152,570		28,876		-		(641,580)	
Public works		467,234		-		10,113		229,293		(227,828)	
Other governmental activities		16,410		-		118,660		21,899		124,149	
Interest on long-term debt		103,955		-		9,857		7,611		(86,487)	
Total governmental activities		7,803,992	1	,556,914		217,929		258,803		(5,770,346)	
Di											
Business-type activities:		5 402 027	_	010 704		241 166		222 520		100.563	
Sewer		5,493,927	3	,010,784		341,166		322,539		180,562	
Community development		698,192		412,815		152,701		-	-	(132,676)	
Total business-type activities:		6,192,119	5	,423,599		493,867		322,539		47,886	
Total primary government	\$ 1	3,996,111	\$ 6	,980,513	\$	711,796	\$	581,342	\$	(5,722,460)	
Component units											
Brownfield redevelopment	\$	231,013	\$		\$	818	\$		\$	(230,195)	
Downtown development	-	,	Ф	- 51 065	Ф	282,545	Ф	-	Ф		
Downtown development		1,476,222	-	51,965		202,343				(1,141,712)	
Total component units	\$	1,707,235	\$	51,965	\$	283,363	\$		\$	(1,371,907)	

continued...

# Statement of Activities (Concluded) For the Year Ended December 31, 2007

		Pri	mar	y Governmen	ıt	
	G	overnmental	В	usiness-type		Component
Functions/Programs		Activities	Activities		Total	<u>Units</u>
Changes in net assets						
Net (expense) revenue	\$	(5,770,346)	\$	47,886	\$ (5,722,460)	\$ (1,371,907)
General revenues:						
Property taxes		3,482,728		-	3,482,728	3,691,934
Unrestricted State shared revenue		1,765,856		-	1,765,856	-
Grants and contributions not restricted						
to specific programs		536,536		258,278	794,814	-
Unrestricted investment earnings		306,428		-	306,428	-
Gain on sale of capital assets		162,393		-	162,393	-
Transfers - internal activities		(122,486)		122,486		
Total general revenues and transfers		6,131,455		380,764	6,512,219	3,691,934
Change in net assets		361,109		428,650	789,759	2,320,027
Net assets, beginning of year		9,171,390		38,439,856	47,611,246	5,270,400
Net assets, end of year	\$	9,532,499	\$	38,868,506	\$ 48,401,005	\$ 7,590,427



## Balance Sheet Governmental Funds December 31, 2007

	Nonmajor					
	General			Funds	Totals	
Assets						
Cash and cash equivalents	\$	511,808	\$	1,717,243	\$	2,229,051
Investments		1,719,554		98,832		1,818,386
Taxes receivable		3,125,200		789,755		3,914,955
Special assessments receivable		66,164		769,637		835,801
Other receivables		280,322		29,366		309,688
Due from component unit		170,790		-		170,790
Prepaids		131,422		26,276		157,698
TOTAL ASSETS	\$	6,005,260	\$	3,431,109	\$	9,436,369
LIADH PRIEC AND						
<u>LIABILITIES AND</u> FUND BALANCES						
<u> </u>						
Liabilities						
Accounts payable	\$	32,877	\$	25,149	\$	58,026
Accrued liabilities		62,940		8,117		71,057
Deferred revenue		3,020,588		1,552,667		4,573,255
Total liabilities		3,116,405		1,585,933		4,702,338
Fund balances						
Reserved for prepaids		131,422		26,276		157,698
Unreserved, designated for debt service		-		406,102		406,102
Unreserved:						
Designated for drain improvements		133,880		-		133,880
Undesignated		2,623,553		-		2,623,553
Undesignated, reported in nonmajor:						
Special revenue funds		-		1,287,246		1,287,246
Debt service funds		-		125,552		125,552
Total fund balances		2,888,855		1,845,176		4,734,031
TOTAL LIABILITIES	_					
AND FUND BALANCES	\$	6,005,260	\$	3,431,109	\$	9,436,369

## Reconciliation of Fund Balances on the Balance Sheet for Governmental Funds to Net Assets of Governmental Activities on the Statement of Net Assets December 31, 2007

Fund balances - total governmental funds	\$ 4,734,031
Amounts reported for <i>governmental activities</i> in the statement of net assets are different because:	
Capital assets used in governmental activities are not financial resources, and therefore not reported in the funds.	
Add: capital assets not being depreciated	1,585,364
Add: capital assets being depreciated, net	5,594,898
Because the focus of governmental funds is on short-term financing, some assets will not be available to pay for current-period expenditures. Those assets (such as certain receivables) are offset by deferred revenues in the governmental funds, and thus are not included in fund balance.	
Add: deferred long-term receivables	809,262
Certain liabilities, such as bonds payable, are not due and payable in the current period, and therefore are not reported in the funds.	
Subtract: bonds payable and other long-term debt	(2,881,421)
Subtract: compensated absences	(301,230)
Subtract: accrued interest on long-term liabilities	(26,331)
Add: unamortized bond issue costs on refunding	 17,926
Net assets of governmental activities	\$ 9,532,499

## Statement of Revenue, Expenditures and Changes in Fund Balances Governmental Funds

## For the Year Ended December 31, 2007

	Nonmajor				
		General		Funds	<b>Totals</b>
Revenue					
Taxes	\$	2,698,136	\$	784,592	\$ 3,482,728
Special assessments		279,757		29,510	309,267
Intergovernmental		2,054,131		_	2,054,131
Licenses and permits		16,969		-	16,969
Charges for services		1,387,375		225,320	1,612,695
Interest		306,428		88,857	395,285
Other		605,674		46,209	651,883
Total revenue		7,348,470		1,174,488	8,522,958
Expenditures					
Current:					
Legislative		61,598		-	61,598
General government		2,083,561		-	2,083,561
Public safety		3,669,238		212,118	3,881,356
Infrastructure		467,234		_	467,234
Recreation and cultural		-		694,297	694,297
Other		200,780		3,809	204,589
Debt service:					
Principal		12,151		492,612	504,763
Interest		_		100,592	100,592
Capital outlay		95,959		159,333	255,292
Total expenditures	-	6,590,521		1,662,761	8,253,282
Revenue over (under) expenditures		757,949		(488,273)	269,676
Other financing sources (uses)					
Proceeds from sale of capital assets		18,694		154,451	173,145
Transfers in		-		592,477	592,477
Transfers out		(714,702)		(261)	(714,963)
Total other financing sources (uses)		(696,008)		746,667	50,659
Net change in fund balances		61,941		258,394	320,335
Fund balances, beginning of year		2,826,914		1,586,782	4,413,696
Fund balances, end of year	\$	2,888,855	\$	1,845,176	\$ 4,734,031

## Reconciliation of the Statement of Revenue, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities For the Year Ended December 31, 2007

Net change in fund balances - total governmental funds	\$ 320,335
Amounts reported for governmental activities in the statement of activities are	
different because:	
Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated	
useful lives and reported as depreciation expense.	
Add: capital outlay	171,870
Subtract: depreciation expense	(547,305)
Subtract: proceeds from sale of capital assets	(173,145)
Add: gain on disposal of capital assets	162,393
Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds, but rather are deferred to the following fiscal year.	
Subtract: change in deferred special assessments receivable	(50,464)
Bond proceeds provide current financial resources to governmental funds, but issuing debt increases long-term liabilities in the statement of net assets.	
Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long term-liabilities.	
Add: principal payments on long-term liabilities	504,763
Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds.	
Subtract: change in accrued interest on bonds and deferred loss on refunding	(3,363)
Subtract: increase in the accrual of compensated absences	 (23,975)
Change in net assets of governmental activities	\$ 361,109

## Statement of Revenue, Expenditures and Changes in Fund Balance Budget and Actual

## **General Fund**

## For the Year Ended December 31, 2007

	Original Final Budget Budget		Actual	Actual over (under) Final Budget	
Revenue					
Taxes	\$ 2,706,800	\$ 2,691,400	\$ 2,698,136	\$ 6,736	
Special assessments	246,950	278,800	279,757	957	
Intergovernmental	2,152,050	2,009,000	2,054,131	45,131	
Licenses and permits	17,100	15,800	16,969	1,169	
Charges for services	1,224,360	1,348,560	1,387,375	38,815	
Interest	206,300	311,000	306,428	(4,572)	
Other	611,500	616,500	605,674	(10,826)	
Total revenue	7,165,060	7,271,060	7,348,470	77,410	
Expenditures					
Legislative:					
Board of Trustees	65,500	63,250	61,598	(1,652)	
General government:					
Supervisor	336,570	348,320	344,598	(3,722)	
Accounting	175,230	182,160	177,760	(4,400)	
Clerk	311,310	348,310	330,938	(17,372)	
Computer	245,820	182,600	141,094	(41,506)	
Treasurer	298,070	302,290	293,831	(8,459)	
Assessor	312,850	302,050	280,095	(21,955)	
Elections	24,040	27,850	26,179	(1,671)	
Building and grounds	345,700	423,630	394,387	(29,243)	
Cemetery	72,850	105,540	94,679	(10,861)	
Total general government	2,122,440	2,222,750	2,083,561	(139,189)	
Public safety:					
Police	2,279,030	2,264,000	2,257,138	(6,862)	
Fire	1,514,740	1,466,940	1,412,100	(54,840)	
Total public safety	3,793,770	3,730,940	3,669,238	(61,702)	
Infrastructure	619,469	486,269	467,234	(19,035)	

# Budget and Actual (Concluded) Budget and Actual General Fund

## For the Year Ended December 31, 2007

	Original Budget	Final Budget	Actual	Actual over (under) Final Budget
Expenditures (concluded)				
Other	\$ 225,990	\$ 211,890	\$ 200,780	\$ (11,110)
Debt service - principal	12,151	12,151	12,151	
Capital outlay	26,200	102,000	95,959	(6,041)
Total expenditures	6,865,520	6,829,250	6,590,521	(238,729)
Revenue over (under) expenditures	299,540	441,810	757,949	316,139
Other financing sources (uses)				
Proceeds from sale of capital assets Transfers out	(636,590)	18,200 (786,530)	18,694	494 71 929
Transfers out	(030,390)	) (780,330)	(714,702)	71,828
Total other financing (uses)	(636,590)	(768,330)	(696,008)	72,322
Net change in fund balances	(337,050)	(326,520)	61,941	388,461
Fund balance, beginning of year	2,826,914	2,826,914	2,826,914	
Fund balance, end of year	\$ 2,489,864	\$ 2,500,394	\$ 2,888,855	\$ 388,461

## Statement of Net Assets Enterprise Funds December 31, 2007

		Sewer	Con	nmajor Fund nmunity elopment		Total
Assets		Bewei	Devi	ciopinent		Total
Current assets:						
Cash and cash equivalents	\$	229,675	\$	85,196	\$	314,871
Investments	Ψ	1,931,985	Ψ	03,170	Ψ	1,931,985
Special assessments receivable		565,235		35,448		600,683
Other receivables		895,153		279		895,432
Prepaids		85,308		14,032		99,340
Other assets		203,419		14,032		
				124.055		203,419
Total current assets		3,910,775		134,955		4,045,730
Noncurrent assets:						
Restricted cash, cash equivalents and investments:						
Debt service cash and cash equivalents		385,422		-		385,422
Replacement and construction cash and cash equivalents		986,308		-		986,308
Replacement and construction investments		2,067,615		-		2,067,615
Capital assets not being depreciated		3,435,287		-		3,435,287
Capital assets being depreciated, net		40,664,577		5,391		40,669,968
Total noncurrent assets		47,539,209		5,391		47,544,600
Total assets		51,449,984		140,346		51,590,330
Liabilities						
Current liabilities:						
Accounts payable		253,303		24,594		277,897
Accrued liabilities		122,147		59,473		181,620
Interest payable		132,974		37,173		132,974
Deposits payable		39,096		_		39,096
Unearned revenue		39,090		37,900		37,900
Current portion of long-term debt		1,100,014		37,900		
Total current liabilities		1,647,534		121,967		1,100,014 1,769,501
Total current nuomities		1,017,001		121,507		1,700,001
Long-term liabilities:						
Due in more than one year		10,952,323		-		10,952,323
Total liabilities		12,599,857		121,967		12,721,824
Net assets						
Invested in capital assets, net of related debt		32,047,527		5,391		32,052,918
Restricted for:		22,017,327		3,371		32,032,710
Replacement		2,524,457		_		2,524,457
Debt service		385,422		-		385,422
Construction projects and special assessments		529,466		-		529,466
Unrestricted		3,363,255		12,988		3,376,243
omosaicud		3,303,233		12,700		3,310,273
Total net assets	\$	38,850,127	\$	18,379	\$	38,868,506

## Statement of Revenue, Expenses and Changes in Fund Net Assets Enterprise Funds

## For the Year Ended December 31, 2007

		Nonmajor Fund	
	•	Community	
	 Sewer	Development	Total
Operating revenue			
Charges for services	\$ 4,645,090	\$ 87,419 \$	4,732,509
Permits and fees	319,188	325,396	644,584
Other operating revenue	 41,534	151,470	193,004
Total operating revenue	 5,005,812	564,285	5,570,097
Operating expense			
Cost of services	3,067,735	697,195	3,764,930
Depreciation	 1,869,254	997	1,870,251
Total operating expense	 4,936,989	698,192	5,635,181
Operating income (loss)	 68,823	(133,907)	(65,084)
Non-operating revenue (expenses)			
Non-operating grants	258,278	-	258,278
Interest and rentals	346,138	1,231	347,369
Loss on disposal of capital assets	(287)	-	(287)
Interest expense	 (556,651)	<del>-</del>	(556,651)
Total non-operating revenue (expenses)	 47,478	1,231	48,709
Net income (loss) before capital			
contributions and transfers	116,301	(132,676)	(16,375)
Capital contributions	322,539	-	322,539
Transfers in	 -	122,486	122,486
Change in net assets	438,840	(10,190)	428,650
Net assets, beginning of year	 38,411,287	28,569	38,439,856
Net assets, end of year	\$ 38,850,127	\$ 18,379 \$	38,868,506

## Statement of Cash Flows Enterprise Funds

## For the Year Ended December 31, 2007

				onmajor Fund ommunity		
		Sewer	De	velopment	Total	
Cash flows from operating activities	•					
Cash received from customers	\$	5,234,601	\$	586,342	\$ 5,820,94	3
Cash payments to suppliers for goods and services		(2,237,922)		(334,493)	(2,572,41	5)
Cash payments to employees for services		(970,724)		(363,761)	(1,334,48	<u>5)</u>
Net cash provided by (used in) operating activities		2,025,955		(111,912)	1,914,04	3_
Cash flows from capital and related						
financing activities						
Purchase of capital assets		(2,914,742)		(1,622)	(2,916,36	4)
Proceeds from revenue bonds		1,280,410		-	1,280,41	
Interest payments		(556,651)		-	(556,65	1)
Principal payments		(1,096,680)		-	(1,096,68	0)
Net cash used by capital and						
related financing activities		(3,287,663)		(1,622)	(3,289,28	5)
related intalents activities		(3,207,003)		(1,022)	(3,20),20	<u> </u>
Cash flows from non-capital and related financing activities						
Transfers in		-		122,486	122,48	6
Cash flows from investing activities						
Proceeds from maturities of investments		1,175,704		_	1,175,70	4
Interest and rental earnings		346,138		1,231	347,36	
-				1 221		
Net cash provided by investing activities		1,521,842		1,231	1,523,07	<u>3</u>
Net increase in cash and						
cash equivalents		260,134		10,183	270,31	7
Cash and cash equivalents, beginning of year		1,341,271		75,013	1,416,28	- 4
Cash and cash equivalents, end of year	\$	1,601,405	\$	85,196	\$ 1,686,60	1_
Statement of Net Assets classification of cash:						
Cash and cash equivalents	\$	229,675	\$	85,196	\$ 314,87	1
Restricted cash and cash equivalents	•	1,371,730		-	1,371,73	
•	\$	1,601,405	\$	85,196	\$ 1,686,60	_

## Statement of Cash Flows Enterprise Funds (Concluded) For the Year Ended December 31, 2007

	Non-Major				
	Fund				
			Co	ommunity	
		Sewer	De	velopment	Total
Cash flows from operating activities					
Operating income (loss)	\$	68,823	\$	(133,907) \$	(65,084)
Adjustments to reconcile operating income (loss) to					
net cash provided by (used in) operating activities:					
Depreciation		1,869,254		997	1,870,251
(Increase) decrease in:					
Special assessments receivable		938		(15,062)	(14,124)
Other receivables		227,851		49	227,900
Prepaid expenses		(67,272)		(13,043)	(80,315)
Othe assets		(27,705)		-	(27,705)
Increase (decrease) in:					
Accounts payable		(19,705)		6,584	(13,121)
Accrued expenses		(9,862)		5,400	(4,462)
Deposits payable		(16,367)		-	(16,367)
Unearned revenue				37,070	37,070
Net cash provided by (used in) operating activities	\$	2,025,955	\$	(111,912) \$	1,914,043

## **Non-cash transactions:**

Contributions of capital assets amounting to \$322,539 were made during the year 2007 to record the cost of sewer systems accepted by the Township from various developers.

## Statement of Fiduciary Net Assets December 31, 2007

	Private Purpose Trust Cemetery	Agency Funds	
Assets			
Cash and cash equivalents	\$ 75,686	\$ 16,170,445	
Taxes receivable		15,658,446	
Total assets	75,686	\$ 31,828,891	
Liabilities			
Due to other governments	-	\$ 31,302,655	
Undistributed receipts	180_	526,236	
Total liabilities	180	\$ 31,828,891	
Net assets			
Held in trust for individuals	\$ 75,506		

# Statement of Changes in Fiduciary Net Assets Private Purpose Trust Fund For the Year Ended December 31, 2007

	Purp	rivate ose Trust emetery
Additions Interest	\$	3,327
Deductions Cemetery perpetual care		303
Change in net assets		3,024
Net assets, beginning of year		72,482
Net assets, end of year	\$	75,506

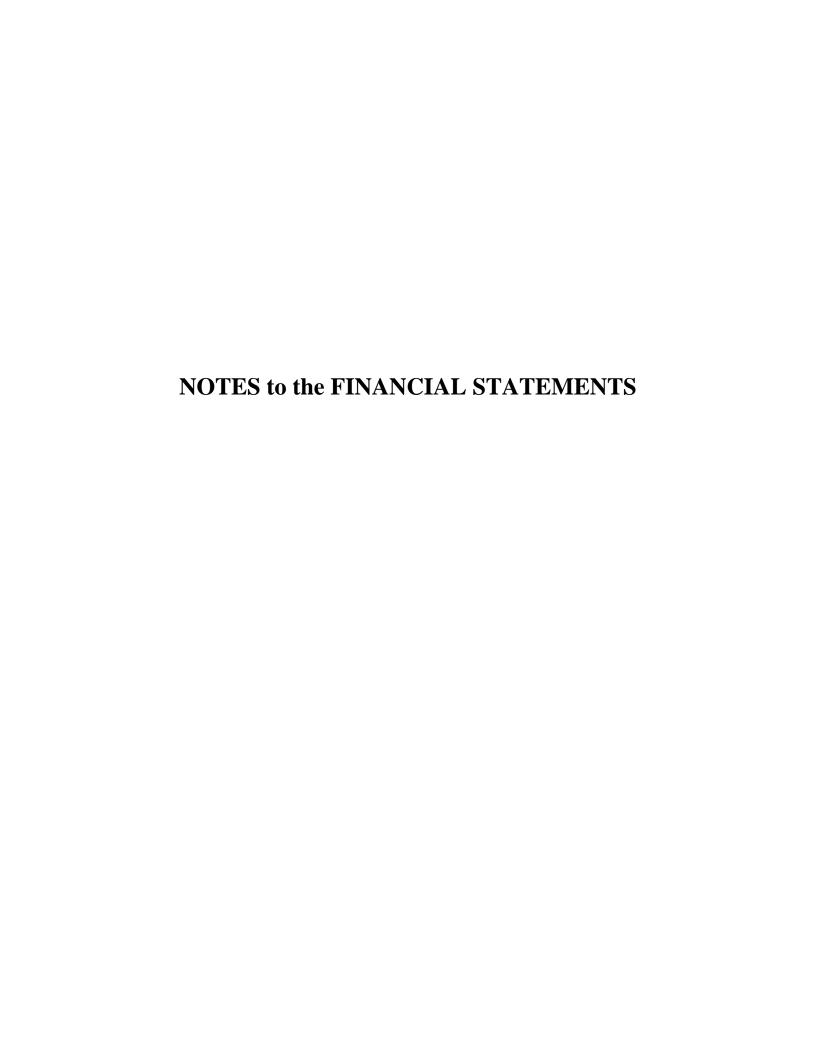
## Combining Statement of Net Assets Component Units December 31, 2007

	Rede	Brownfield Redevelopment Authority		Downtown Development Authority		Total
	'					
Assets						
Cash and cash equivalents	\$	5,670	\$	158,595	\$	164,265
Investments		-		4,811,006		4,811,006
Receivables, net		148,838		3,054,236		3,203,074
Prepaid items and other assets		_		7,109		7,109
Capital assets not being depreciated		_		5,517,181		5,517,181
Capital assets being depreciated, net		-		1,442,120		1,442,120
Total assets		154,508	1	4,990,247		15,144,755
Liabilities						
Accounts payable and accrued expenses		854		1,031,840		1,032,694
Unearned revenue		148,838		2,365,092		2,513,930
Long-term liabilities:						
Due within one year		-		310,907		310,907
Due in more than one year		_		3,696,797		3,696,797
Total liabilities		149,692		7,404,636		7,554,328
Net assets						
Invested in capital assets, net of related debt		_		2,976,996		2,976,996
Unrestricted		4,816		4,608,615		4,613,431
Total net assets	\$	4,816	\$	7,585,611	\$	7,590,427

## Combining Statement of Activities Component Units

## For the Year Ended December 31, 2007

	Brownfield Redevelopment		_	wntown elopment	
		hority	Authority		Total
Expenses					
Brownfield redevelopment	\$	231,013	\$	-	\$ 231,013
Downtown development		-		1,476,222	1,476,222
Total expenses		231,013		1,476,222	1,707,235
Program revenues					
Charges for services		-		51,965	51,965
Operating grants and contributions		818		282,545	283,363
Total program revenues		818		334,510	335,328
Net expense		(230,195)	(	1,141,712)	(1,371,907)
General revenues					
Property taxes		210,907		3,481,027	3,691,934
Total general revenues		210,907		3,481,027	3,691,934
Change in net assets		(19,288)		2,339,315	2,320,027
Net assets, beginning of year		24,104		5,246,296	5,270,400
Net assets, end of year	\$	4,816	\$	7,585,611	\$ 7,590,427



#### **Notes To Financial Statements**

#### NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Charter Township of Delhi have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the Township's accounting policies are described below.

## 1-A. Reporting Entity

The accompanying financial statements present the government and its component units, entities for which the government is considered to be financially accountable. The discretely presented component units are reported in a separate column in the government-wide financial statements (see note below for description) to emphasize that they are legally separate from the government.

**Discretely Presented Component Units** - The component units column in the government-wide financial statements include the financial data of the following component units. These units are reported in a separate column to emphasize they are legally separate from the Township.

The *Downtown Development Authority* of the Charter Township of Delhi is organized pursuant to Charter Township of Delhi Ordinance No. 80 and Act 197 of the Public Acts of 1975 of the State of Michigan, as amended. The primary purpose of the Authority is to provide for the ongoing maintenance, promotion, security and continued operation of the downtown district. A tax increment financing district was established to finance these activities. The members of the Board of Directors of the Authority are appointed by the Township Board. No separate audit report is issued for this Authority.

The *Delhi Township Brownfield Redevelopment* Authority is organized pursuant to Section 13(1) of the State of Michigan's Brownfield Redevelopment Financing Act (Public Act 381 of 1996, as amended by Public Act 145 of 2000). The primary purpose of the Authority is to clean up environmentally challenged properties in the Township and prepare them for desirable and productive re-uses. Tax increment financing will be used to finance these activities. The members of the Board of Directors of the Authority are appointed by the Township Board. No separate audit report is issued for this Authority.

The Downtown Development Authority and the Brownfield Redevelopment Authority are considered component units of the Charter Township of Delhi because the Township appoints the Authorities' Board members and has the ability to significantly influence operations of the Authorities.

The *Economic Development Corporation* of the Charter Township of Delhi ("EDC") is a nonstock, nonprofit corporation. The EDC's activities are financed through application fees. The primary purpose of the corporation is to encourage and assist commercial enterprises to locate and expand facilities and services in the Township and to its residents through the issuance of tax-exempt financing. The Corporation is organized pursuant to the State of Michigan, Public Act 338 of 1974, as amended. Members of the Board of Directors of the Corporation are appointed by the officers of the Corporation with the advice of the Delhi Township Board of Trustees. Its fiscal year end is May 31<sup>st</sup>.

The EDC had no activity during the period ended December 31, 2007. The Corporation has no remaining fund assets, liabilities or equity.

#### **Notes To Financial Statements**

#### 1-B. Basis of Presentation

Government-wide Financial Statements. The statements of net assets and activities display information about the primary government (the "Township") and its component units. These statements include the financial activities of the overall government, except for fiduciary activities. Eliminations have been made to minimize the double-counting of internal activities. These statements distinguish between the Township's governmental and business-type activities. Governmental activities generally are financed through taxes, intergovernmental revenues and other nonexchange transactions. Business-type activities are financed in whole or in part by fees charged to external parties.

The statement of activities presents a comparison between direct expenses and program revenues for the different business-type activities of the Township and for each function of the Township's governmental activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Indirect expense allocations that have been made in the funds have been reversed for the statement of activities. Program revenues include (a) fees, fines and charges paid by the recipients of goods or services offered by the programs and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are charges between the Township's sewer function and various other functions of government. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Fund Financial Statements. The fund financial statements provide information about the Township's funds, including its fiduciary funds and blended component units. Separate statements for each fund category – governmental, proprietary and fiduciary – are presented. The emphasis of fund financial statements is on major governmental and enterprise funds, each displayed in a separate column. All remaining governmental and enterprise funds are aggregated and reported as nonmajor funds.

The Township reports the following major governmental fund:

*General fund.* This is the Township's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The Township reports the following major enterprise fund:

Sewage enterprise fund (Sewer Disposal System). This fund accounts for the activities of the Township's sewage disposal and sewage treatment systems that are financed primarily by user charges for those services.

Additionally, the Township reports the following fund types:

*Special revenue funds.* These funds account for revenue sources that are legally restricted to expenditures for specific purposes not including trusts or major capital projects.

*Debt service funds*. These funds account for the resources accumulated and payments made for principal and interest on long-term general obligation debt of governmental funds.

#### **Notes To Financial Statements**

*Enterprise fund.* These funds account for those operations that are financed and operated in a manner similar to private business or where the Township has decided that the determination of revenues earned, costs incurred and/or net income is necessary for management accountability.

Private purpose trust fund. This fund accounts for contributions earmarked for perpetual care of graves of individuals.

Agency funds. These funds account for assets held for other governments in an agency capacity. Included are the Trust and Agency fund, which accounts for assets held on behalf of other governments and the Current Tax fund which accounts for the collection and distribution of property tax receipts.

#### 1-C. Measurement Focus / Basis of Accounting

Government-wide, Proprietary and Fiduciary Fund Financial Statements. The government-wide, proprietary and fiduciary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, except for agency funds, which do not have a measurement focus. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place.

Proprietary funds distinguish *operating* revenues and expenses from *nonoperating* items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the Township's enterprise fund are charges to customers for sales and services. Operating expenses for the enterprise fund include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

Nonexchange transactions, in which the Township gives (or receives) value without directly receiving (or giving) equal value in exchange, include property taxes, grants, entitlements and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants, entitlements and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

Governmental Fund Financial Statements. Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. The Township considers all revenues reported in the governmental funds to be available if they are collected within sixty days after year-end. Property taxes, franchise taxes, licenses and interest are considered to be susceptible to accrual.

Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, compensated absences, and claims and judgments, which are recognized as expenditures to the extent they have matured. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under capital leases, if any, are reported as other financing sources.

Under the terms of grant agreements, the Township funds certain programs by a combination of specific cost-reimbursement grants, categorical block grants, and general revenues. Thus, when program expenses are incurred, there are both restricted and unrestricted net assets available to finance the program. It is the Township's policy to first apply cost-reimbursement grant resources to such programs, followed by categorical block grants, and then by general revenues.

#### **Notes To Financial Statements**

All governmental and business-type activities and proprietary funds of the Township follow private-sector standards of accounting and financial reported issued prior to December 1, 1989, unless those standards conflict with guidance of the Governmental Accounting Standards Board. Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The Township has elected not to follow subsequent private-sector guidance.

#### 1-D. Assets, Liabilities and Equity

## **Deposits and Investments**

The Township's cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with original maturities of three months or less from the date of acquisition. In addition, the statement of cash flows includes both restricted and unrestricted cash and cash equivalents.

State statutes authorize the government to deposit in the accounts of federally insured banks, credit unions, and savings and loan associations, and to invest in obligations of the U.S. Treasury, certain commercial paper, repurchase agreements, bankers acceptances, and mutual funds composed of otherwise legal investments.

Investments are stated at fair value. Short-term investments are reported at cost, which approximates fair value. Securities traded on a national or international exchange are valued at the last reported sales price at current exchange rates. Mortgages are valued on the basis of future principal and interest payments, and are discounted at prevailing interest rates for similar instruments. Investments that do not have established market values are reported at estimated fair value. Cash deposits are reported at cost.

#### Restricted Assets

Certain proceeds of enterprise fund bonds, as well as certain resources set aside for their repayment, are classified as restricted assets on the statement of net assets because their use is limited by applicable bond covenants, Michigan law, or Township ordinance. Certain general fund assets have been designated for surplus drain funds. This amount is to be utilized to alleviate drainage problems within the Township.

#### Receivables and Payables

All trade and delinquent property tax receivables are shown net of an allowance for uncollectibles, as applicable.

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either *interfund receivables/payables* (i.e., the current portion of interfund loans) or *advances to/from other funds* (i.e., the non-current portion of interfund loans). All other outstanding balances between funds are reported as *due to/from other funds*. Any residual balances outstanding between the governmental and business-type activities are reported in the government-wide financial statements as *internal balances*.

## **Prepaid Items**

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements.

#### **Notes To Financial Statements**

## Capital Assets

Capital assets, which include property, plant, and equipment are reported in the applicable governmental or business-type columns in the government-wide financial statements and in the fund financial statements for proprietary funds. All capital assets are valued at historical cost or estimated historical cost if actual historical cast is not available. Donated assets are valued at fair market value on the date of donation. Repairs and maintenance that do not add to the value of the asset or materially extend asset lives are not capitalized.

Interest is capitalized on proprietary fund assets that are constructed utilizing debt proceeds. The amount of interest to be capitalized is calculated by offsetting interest expense incurred from the date of the borrowing until completion of the project.

Capital assets are defined by the Township as assets with an original cost of \$1,500 or more. Depreciation has been calculated on each class of depreciable property using the straight-line method. Estimated useful lives are as follows:

<u>Assets</u>	<u>Years</u>
Sewage mains and infrastructure	40
Building	40
Building improvements	20
Land improvements	15
Machinery and equipment	5-10
Computer equipment	3-10
Furniture and fixtures	10
Vehicles	5-7

## Compensated Absences

It is the Township's policy to permit employees to accumulate a limited amount of earned but unused sick and vacation leave, which will be paid to employees upon separation from the Township. All vacation pay is accrued when incurred in the government-wide and proprietary fund financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations and retirements.

## **Long-term Obligations**

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method.

#### **Notes To Financial Statements**

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

## Fund Equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for a specific purpose. Fund balance designations represent tentative management plans that are subject to change.

## NOTE 2 – STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

## 2-A. Budgetary Information

Annual budgets are adopted on a basis consistent with generally accepted accounting principles for the general, special revenue and debt service funds. All annual appropriations lapse at year end, except for those approved by the Board of Trustees to carry forward.

The Township follows these procedures in establishing the budgetary data reflected in the financial statements:

- 1. On or prior to September 1 of each year, the Township manager submits to the Board of Trustees a proposed operating budget for the fiscal year commencing the following January 1. The operating budget includes proposed expenditures and the means of financing them.
- 2. A public hearing is conducted to obtain taxpayer comments.
- 3. Prior to December 31, the budget is legally enacted through passage of a resolution.
- 4. Any revisions of the budget must be approved by the Board of Trustees. Budget revisions made to the component unit's (Downtown Development Authority) budget are approved by the Downtown Development Authority Board. If the component unit's budget amendments have an impact on fund balance, the Township Board of Trustees also needs to approve the amendments.
- 5. Formal budgetary integration is employed as a management control device during the year for the general fund, special revenue funds, debt service funds and proprietary funds. Similarly, the Township also adopts budgets, on a project basis, for all capital projects.
- 6. Budgets for general, special revenue, debt service funds and proprietary funds are adopted on a basis consistent with generally accepted accounting principles. Budgeted amounts are as originally adopted, or as amended by the Board of Trustees during the fiscal year. Individual amendments were not material in relation to the original appropriations which were amended.

## **Notes To Financial Statements**

7. The budget is prepared by fund and function and activity and includes information on the past year, current year estimates and requested appropriations for the next fiscal year. Expenditures may not exceed budget at the function level.

It is important to note that capital outlay is budgeted by department, and not in total. This may have an impact on variances as presented in the financial statements.

#### **Encumbrances**

Encumbrances represent commitments related to unperformed contracts for goods or services. The Township does not utilize encumbrance accounting.

## 2-B. Excess of Expenditures Over Appropriations

There were no reported excesses of expenditures over final budgeted amounts for the year ended December 31, 2007.

## NOTE 3 – DETAILED NOTES ON ALL FUNDS

## 3-A. Deposits and Investments

Summary of Deposit and Investment Balances. Following is a reconciliation of deposit and investment balances as of December 31, 2007:

	<u>(</u>	Primary Government	C	Component <u>Units</u>	<u>Total</u>
Statement of Net Assets:  Cash and cash equivalents Investments	\$	3,915,652 5,817,986	\$	164,265 4,811,006	\$ 4,079,917 10,628,992
Statement of Fiduciary Net Assets: Cash and cash equivalents  Total	_	16,246,131 <b>25.979.769</b>	_	4.975.271	 16,246,131 <b>30,955,040</b>
Deposits and Investments:  Bank deposits (checking accounts, saving Investments in securities, mutual funds and Cash on hand		ecounts and CDs	<u>v</u> s)	- 13/13/W/I	\$ 25,606,862 5,346,628 1,550
Total					\$ 30,955,040

#### **Notes To Financial Statements**

The Township chooses to disclose its investments by specifically identifying each. At December 31, 2007, the Township had the following investments.

<u>Investment</u>	<b>Maturity</b>	Fair Value	<u>Rating</u>
MBIA Class Investment Pool	n/a	\$ 1,290,338	n/a
LaSalle Bank Money Market	n/a	493,644	n/a
MBS Money Market	n/a	41,800	n/a
Ambassador Bank Money Market	n/a	250,418	S&P - AAAm
Huntington Bank Money Market	n/a	259,484	S&P - AAAm
Dart Bank Money Market	n/a	1,173,614	n/a
MILAF Money Market	n/a	185,734	S&P - AAAm
Citizens Bank Money Market	n/a	123,190	n/a
Comerica Bank Money Market	n/a	14,287	S&P - AAAm
Federal Home Loan Bank Note	5/04/09	125,039	Moodys - Aaa
Federal Home Loan Bank Note	12/31/10	99,969	Moodys - Aaa
Federal Home Loan Bank Note	7/10/13	99,813	Moodys - Aaa
Federal Home Loan Bank Note	6/15/15	97,548	Moodys - Aaa
Federal Home Loan Bank Bond	10/17/12	101,000	Moodys - Aaa
Federal Home Loan Bank Bond	2/10/12	100,125	Moodys - Aaa
Federal National Mtg. Assn. Note	11/5/12	105,033	Moodys - Aaa
Federal National Mtg. Assn. Note	3/10/08	99,875	Moodys - Aaa
Federal Home Loan Bank Note	5/15/13	197,932	Moodys - Aaa
Federal Home Loan Bank Note	3/15/08	249,063	Moodys - Aaa
US Treasury Note	1/15/08	99,703	Moodys - Aaa
US Treasury Note	1/15/09	131,153	Moodys - Aaa
RMA Government Portfolio	n/a	3,702	n/a
GNMA Pass-thru Pool	n/a	4,164	n/a

## \$ 5,346,628

## **Investment and deposit risk**

Interest Rate Risk. State law limits the allowable investments and the maturities of some of the allowable investments as identified in the list of authorized investments above. The Township's investment policy does not have specific limits in excess of state law on investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. The maturity dates for each investment are identified above for investments held at year end.

Credit Risk. State law limits investments to specific government securities, certificates of deposits and bank accounts with qualified financial institutions, commercial paper with specific maximum maturities and ratings when purchased, bankers acceptances of specific financial institutions, qualified mutual funds and qualified external investment pools as identified in the list of authorized investments above. The Township's investment policy does not have specific limits in excess of state law on investment credit risk. The ratings for each investment are identified above for investments held at year end.

#### **Notes To Financial Statements**

Custodial Credit Risk – Deposits. Custodial credit risk is the risk that in the event of a bank failure, the Township's deposits may not be returned. State law does not require and the Township does not have a policy for deposit custodial credit risk. As of year end, \$24,784,521 of the Township's bank balance of \$25,808,464 was exposed to custodial credit risk because it was uninsured and uncollateralized.

Custodial Credit Risk – Investments. For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the Township will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. State law does not require and the Township does not have a policy for investment custodial credit risk. On the investments listed above, there is no custodial credit risk as these investments are held by the counterparty in the Township's name.

Concentration of Credit Risk. State law limits allowable investments but does not limit concentration of credit risk as identified in the list of authorized investments above. The Township's investment policy allows for no more than \$5,000,000 to be invested in any one institution exclusive of trust and agency accounts. All investments held at year end are reported above.

#### 3-B. Receivables

Receivables in the governmental activities are 6 percent accounts receivables, 75 percent property taxes, 16 percent special assessments, and 3 percent due from component units. 62 percent, or \$526,534, of the special assessment receivables are not expected to be collected within one year. 86 percent of the accounts receivables are expected to be collected within one year. Business-type activities receivables are 40 percent special assessment receivables and 60 percent are due from customers.

Governmental funds report deferred revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned. At the end of the current fiscal year, the various components of deferred revenue and unearned revenue reported in the governmental funds were as follows:

	<u>Unavailable</u>	<u>Unearned</u>	<u>Total</u>
Special assessments not yet due (governmental funds)	\$ 809,262	\$ -	\$ 809,262
Long term accounts receivable	-	168,623	168,623
Property taxes levied for next fiscal year	<del>_</del>	3,595,370	3,595,370
	<u>\$ 809,262</u>	<u>\$ 3,763,993</u>	<u>\$ 4,573,255</u>

## **Notes To Financial Statements**

## 3-C. Capital Assets

Capital assets activity for the year ended December 31, 2007, was as follows:

## **Primary government**

	De	Balance ecember 31, 2006	Additions	D	eductions	D	Balance ecember 31, 2007
<b>Governmental Activities</b>							
Land	\$	1,511,337	\$ 74,027	\$	-	\$	1,585,364
Construction in progress		244,145	34,213		278,358		-
Total capital assets not being depreciated		1,755,482	108,240		278,358		1,585,364
Capital assets being depreciated:							
Buildings and improvements		5,056,143	293,805		-		5,349,948
Land improvements		1,972,336	-		-		1,972,336
Machinery and equipment		832,954	30,563		58,516		805,001
Furniture and office equipment		555,309	9,595		28,886		536,018
Flowage rights		400,340	-		-		400,340
Computer equipment and programs		306,051	6,450		1,686		310,815
Vehicles		2,098,871	1,575		523,215		1,577,231
Subtotal		11,222,004	341,988		612,303		10,951,689
Accumulated depreciation							-
Buildings and improvements		2,043,193	139,352		-		2,182,545
Land improvements		626,422	115,129		-		741,551
Machinery and equipment		538,343	67,320		50,480		555,183
Furniture and office equipment		444,694	22,244		26,170		440,768
Flowage rights		40,034	10,009		-		50,043
Computer equipment and programs		238,958	38,908		1,686		276,180
Vehicles		1,479,393	154,343		523,215		1,110,521
Total accumulated depreciation		5,411,037	547,305		601,551		5,356,791
Total capital assets being depreciated - net		5,810,967	(205,317)		10,752		5,594,898
Governmental activities capital assets - net	\$	7,566,449	\$ (97,077)	\$	289,110	\$	7,180,262

## **Notes To Financial Statements**

	Balance December 31, 2006	Restatement	Additions	Deductions F	Balance December 31, 2007
Business-type Activities					
Capital assets not being depreciated:					
Land	\$ 776,635	\$ -	\$ -	\$ -	\$ 776,635
Construction in progress	2,957,640	-	2,116,931	2,415,919	2,658,652
Subtotal	3,734,275	-	2,116,931	2,415,919	3,435,287
Capital assets being depreciated:					
Sewage disposal plant and equipment	19,423,972	-	_	-	19,423,972
Sewer mains	35,988,438	-	3,414,879	-	39,403,317
Outfall lines	1,141,390	-	_	-	1,141,390
Furniture and office equipment	213,196	-	2,761	6,700	209,257
Computer equipment	285,385	-	16,181	5,618	295,948
Vehicles	946,343	-	30,175	19,890	956,628
Machinery and equipment	463,913	(1,605)	73,895	10,761	525,442
Maintenance facility	1,430,686	-	-	-	1,430,686
Subtotal	59,893,323	(1,605)	3,537,891	42,969	63,386,640
Accumulated depreciation					
Sewage disposal plant and equipment	8,120,545	-	693,270	-	8,813,815
Sewer mains	11,297,030	-	895,030	-	12,192,060
Outfall lines	269,860	-	23,838	-	293,698
Furniture and office equipment	122,323	2,762	15,464	6,700	133,849
Computer equipment	88,788	-	82,927	5,081	166,634
Vehicles	479,983	-	80,338	19,890	540,431
Machinery and equipment	332,233	(1,605)	43,155	8,850	364,933
Maintenance facility	175,023	-	36,229	-	211,252
Total accumulated depreciation	20,885,785	1,157	1,870,251	40,521	22,716,672
Total capital assets being depreciated - net	39,007,538	(2,762)	1,667,640	2,448	40,669,968
Business-type activities capital assets - net	\$ 42,741,813	\$ (2,762)	\$ 3,784,571	\$ 2,418,367	\$ 44,105,255

## **Notes To Financial Statements**

	D	Balance ecember 31, 2006	Additions	Deductions	Balance December 31, 2007
Component Unit -DDA					
Capital assets not being depreciated:					
Land	\$	4,033,998	\$ 749,008	\$ -	\$ 4,783,006
Construction in progress		-	734,175	-	734,175
Subtotal		4,033,998	1,483,183	-	5,517,181
Capital assets being depreciated:					-
Buildings		1,006,609	-	-	1,006,609
Land improvements		970,988	47,458	-	1,018,446
Machinery and equipment		43,613	-	-	43,613
Furniture and equipment		76,020	-	-	76,020
Subtotal		2,097,230	47,458	-	2,144,688
Accumulated depreciation					
Buildings		60,716	25,170	-	85,886
Land improvements		510,556	66,157	-	576,713
Machinery and equipment		10,177	4,361	-	14,538
Furniture and equipment		17,827	7,604	-	25,431
Total accumulated depreciation		599,276	103,292	-	702,568
Total capital assets being depreciated - net		1,497,954	(55,834)	-	1,442,120
Component unit capital assets - net	\$	5,531,952	\$ 1,427,349	\$ <u>-</u>	\$ 6,959,301

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental activities:	
General government	\$ 202,503
Public safety	197,030
Recreation and culture	131,353
Other	16,419
Total	<u>\$ 547,305</u>
Business-type activity –	
Sewer	\$ 1,869,254
Community Development	997
Total	<u>\$ 1,870,251</u>

#### **Notes To Financial Statements**

## 3-D. Payables

Payables in the governmental activities are 37 percent vendors, 45 percent accrued payroll, and 18 percent interest. Business-type activities payables are 44 percent vendors, 6 percent deposits, 29 percent accrued payroll, and 21 percent accrued interest.

## 3-E. Interfund Receivables, Payables and Transfers

## **Receivables and Payables**

The Township often has interfund balances between its funds. These interfund balances result primarily from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made.

#### **Transfers**

For the year then ended December 31 2007, interfund transfers consisted of the following:

	<u>Transfer In</u>	<b>Transfer Out</b>
General fund	\$ -	\$ 714,702
Nonmajor governmental funds	592,477	261
Nonmajor enterprise fund	122,486	<u> </u>
Total	<u>\$ 714,963</u>	<b>\$</b> 714,963

Transfers are used to: (1) move revenues from the fund that is required to collect them to the fund that is required or allowed to expend them; (2) move receipts restricted to or allowed for debt service from the funds collecting the receipts to the debt service fund as debt service payments become due; and (3) use unrestricted revenues collected in the general fund to finance various programs accounted for in other funds in accordance with budgetary authorizations.

#### **Notes To Financial Statements**

## 3-F. Long-term Debt

## **General Obligation Bonds**

The Township issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities. General obligation bonds have been issued for both general government and proprietary activities. These bonds, therefore, are reported in the proprietary fund if they are expected to be repaid from proprietary revenues.

General obligation bonds are direct obligations and pledge the full faith and credit of the government. These bonds generally are issued as 5 to 30 year serial bonds.

\$1,032,300, 2002 Water Improvement District, Serial Bonds, due in annual installments of \$36,630 to \$79,088 through 2022, interest at 3.1% to 5.00%. The Township issued bonds totaling \$6,200,000 of which 16.65% (\$1,032,300) was for water improvement (general long-term debt) and 83.35% (\$5,167,700) was for sanitary sewer (enterprise fund)

\$ 863,303

\$2,365,000, 2004 General Obligation Community Service Center Refunding Bonds, due in annual installments of \$320,000 to \$475,000 through May 1, 2010, interest at 2.0% to 2.6%

1,315,000

**\$ 2,178,303** 

## Special Assessment Bonds Payable

The Township has issued special assessment bonds payable. The government pledges special assessments levied against taxpayers' benefiting from a specific construction asset which are collectible over a period of years. In addition, the Township has pledged, in certain of the following, its full faith and credit within statutory limitations:

\$435,000, 1996 Pine Tree Road Improvement, Serial Bonds, due in annual installments of \$30,193 through 2011, interest at 5.00%. The Township issued one bond issue for \$1,945,000 of which 78% was for the sanitary sewer special assessment (\$1,510,000) and 22% was for the Pine Tree Road Improvement (\$435,000)

120,771

## **Notes To Financial Statements**

## Other Long-term Debt

The government is assessed for drains at large by Ingham County. The assessment covers the Township's share of installation and flowage rights for the drains. General assessments outstanding at year-end are as follows:

		Fiscal year	
<u>Purpose</u>	<b>Amount</b>	<u>Due</u>	<b>Interest Rate</b>
Governmental activities	<u>\$ 182,259</u>	2022	Imputed at 4%

The Township has entered into an installment purchase agreement to purchase property. This obligation is summarized as follows:

		Fiscal year	•
<u>Purpose</u>	<u>Amount</u>	<u>Due</u>	<u>Interest Rate</u>
Governmental activities	\$ 400,088	2019	3.49%

## **Enterprise Fund**

## General Obligation Bonds Payable:

General Obligation Bonas Payable:		
\$1,000,000, 1996 Sanitary Sewer general obligation bonds, due in annual installments of \$70,000 to \$95,000 through 2011, interest at 5.00% to 5.40%	\$	350,000
\$2,500,000, 2003 Sanitary Sewer general obligation bonds, due in annual installments of \$80,000 to \$195,000 through 2024, interest at 3.00% to 4.75%	2	2,260,000
\$5,167,700, 2002 Sanitary Sewer general obligation bonds, due in annual installments of \$183,370 to \$395,912 through 2022, interest at 3.10% to 5.00%. The Township issued one bond issue for \$6,200,000 of which 83.35% (\$5,167,700) was for sanitary sewer (enterprise fund) and 16.65%		
(\$1,037,300) was for water improvement (general long-term debt)		1,321,698
State Revolving Loan Fund Revenue Bonds Payable:	<u>\$ (</u>	5,931,69 <u>8</u>

**\$1,280,410** 

#### -44-

\$9,850,000, 2007 Sanitary Sewer revenue bonds, draws to 12/31/07 of

\$1,280,410, interest rate to be determined after final draw not to exceed 1.625%

#### **Notes To Financial Statements**

## Special assessment bonds payable:

The Township has issued special assessment bonds payable. The government pledges special assessments levied against taxpayers benefiting from a specific constructed asset and collectible over a period of years.

\$230,000, 1993 Sanitary Sewer Special Assessment Bonds (Harper Wentland), due in annual installments of \$16,000 through 2008, interest at 5.30% to 5.50%

\$ 16,000

\$1,510,000, 1996 Sanitary Sewer Special Assessment Bonds (Dell Willoughby), due in annual installments of \$104,807 through 2011, interest at 5.00%. The Township issued one bond issue for \$1,945,000 of which 78% was for the Sanitary Sewer Special Assessment (\$1,510;000) and 22% was for the Pine Tree Road Improvement (\$435,000)

419,229

435,229

#### Notes Payable

\$6,695,000, 1998 refunding note payable due to Ingham County calling for total annual installments of \$525,000 to \$765,000 through 2012, interest at 3.95% to 5.13%

**\$ 3,405,000** 

## **Downtown Development Authority (Component Unit)**

The long-term debt balance of the Downtown Development Authority consists of the following:

#### General Obligation Bonds

\$990,000, 2003 general obligation bonds to finance Downtown
Development Authority costs of constructing a building, due in annual installments of \$55,000 to \$85,000 through 2018, interest at 2.75% to 4.50%

\$770,000

\$2,050,000, 1997 general obligation serial and/or term bonds to finance Downtown Development Authority costs of constructing certain road, rail, water, sewer, and environmental improvements, due in annual installments of \$75,000 to \$375,000 starting in 2001 and going through 2015, interest at 4.90% to 5.10%

1,525,000

\$2,325,000, 2001 general obligation bonds to finance Downtown Development Authority costs of constructing certain water and sewer improvements, due in annual installments of \$130,000 to \$220,000 through 2016, interest at 4.0% to 4.63%

1,615,000

**\$ 3.910.000** 

## **Notes To Financial Statements**

## Notes Payable

\$200,000 Holt Shopping Center, due in monthly installments of to \$2,534 through July 2010, interest at a rate of 9.0%

**\$** 72,305

The following is a summary of changes in long-term debt during the year ended December 31, 2007:

	Balance January 1,			В	alance December 31,		
	2007	Additions	Deletions		2007	Dx	Within One Year
Governmental activities:							
General obligation bonds	\$ 2,597,431	\$ -	\$ 419,128	\$	2,178,308	\$	445,792
Special assessment bonds	160,964	-	40,193		120,771		30,193
General assessment payable	194,410	-	12,151		182,259		12,151
Installment Purchase Agreement	433,379	-	33,291		400,088		33,333
Compensated absences	277,256	396,451	372,477		301,230		120,000
Total governmental	\$ 3,663,439	\$ 396,451	\$ 877,240	\$	3,182,651	\$	641,469
Enterprise fund:							
General obligation bonds	\$ 7,287,570	\$ -	\$ 355,872	\$	6,931,698	\$	374,208
Revenue bonds	-	1,280,410	-		1,280,410		-
Special assessment bonds	596,036	-	160,807		435,229		120,806
Notes payable	 3,985,000	-	580,000		3,405,000		605,000
Total business-type	\$ 11,868,606	\$ 1,280,410	\$ 1,096,679	\$	12,052,337	\$	1,100,014
Conponent unit:							
General obligation bonds	\$ 4,180,000	\$ -	\$ 270,000	\$	3,910,000	\$	280,000
Notes payable	95,075	-	22,770		72,305		24,907
Compensated absences	 17,085	14,861	6,497		25,399		6,000
Total component unit	\$ 4,292,110	\$ 14,861	\$ 299,267	\$	4,007,704	\$	310,907

For the governmental activities, compensated absences are generally liquidated by the general fund.

#### **Notes To Financial Statements**

The annual requirements to amortize all long-term debt outstanding, exclusive of compensated absences as of December 31, 2007, are as follows:

		Governmenta	l Ac	tivities	Business-type Activities		ctivities	Component Unit		J <b>ni</b> t
Year Ending December 31	]	Principal Princi		Interest	Principal		Interest	Principal		Interest
2008	\$	521,469	\$	94,875	\$ 1,100,014	\$	510,372 \$	· · · · · · · · · · · · · · · · · · ·	\$	177,092
2009 2010		553,967 595,633		80,073 63,512	1,556,517 1,624,852		468,106 407,261	317,243 315,155		163,355 149,023
2011 2012		122,296 94,601		52,236 47,775	1,678,597 1,115,883		342,764 280,549	385,000 445,000		133,930 115,464
2013-2017 2018-2022		510,472 482,983		177,462 65,509	2,031,950 2,564,524		964,803 452,522	2,130,000 85,000		225,912 3,826
2023-2024		-		-	380,000		18,195	-		-
Total	\$	2,881,421	\$	581,442	\$ 12,052,337	\$	3,444,572 \$	3,982,305	\$	968,602

## **Advance Refunding**

In prior years, the Township defeased certain bonds by placing the proceeds of new bonds in irrevocable trusts for the purpose of generating resources for all future debt service payments on the refunded debt. As a result, the refunded bonds are considered to be defeased and the trust fund assets and related liabilities have been removed from the statement of net assets. At December, 31, 2007, \$3,405,000 of bonds outstanding are considered defeased.

## 3-G. Segment Information – Enterprise Funds

The government issued bonds and notes payable to finance certain improvements to its sewer system. Because the Sewer Fund, which accounts entirely for the government's sewer activities is a segment and is reported as a major fund in the fund financial statements, segment disclosures herein are not required.

#### **Notes To Financial Statements**

#### **NOTE 4 – OTHER INFORMATION**

#### 4-A. Risk Management

The Township is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. During the year ended December 31, 2007, the government carried commercial insurance to cover all risks of losses. The Township has had no settled claims from these risks that exceeded its commercial coverage in any of the past three fiscal years.

## 4-B. Property Taxes

Property taxes become an enforceable lien on the property as of December 1. Taxes are levied on December 1 and are due in February of the following year. The Township bills and collects its own property taxes together with taxes for the County and other various school districts and the community college. All tax collections are accounted for in the tax collection fund, an agency fund. Township tax revenues are recognized in the fiscal year following the December 1 levy date. Property taxes levied for the ensuing year's revenue are included in taxes receivable and deferred until collected. Property tax receivables related to delinquent taxes are also deferred unless collected within 60 days of year-end.

The Township is permitted by the Charter Township Act of the State to levy taxes up to \$5.00 per \$1,000 of assessed valuation for general governmental services other than the payment of principal and interest on long-term debt and in unlimited amounts for the payment of principal and interest on long-term debt. Additional taxes may be levied, upon approval of the voters, to a total levy of \$10.00 per \$1,000 of assessed valuation. The Township levied 4.3094 mills for general operations, .4846 mills for fire operations, and .5342 for Community Service Center debt requirements on the December 1, 2006, levy (recognized as revenue in 2007).

The Downtown Development and Brownfield Redevelopment Authorities, which are component units, also receive property tax revenue from the December 1 tax levy. These tax revenues are recognized in the fiscal year following the December 1 levy date.

## 4-C. Contingent Liabilities

Amounts received or receivable from grantor agencies are subject to audit and potential adjustment by federal and state grantor agencies. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures which may be disallowed by the grantor cannot be determined at this time although the government expects such amounts, if any, to be immaterial.

#### **Notes To Financial Statements**

## 4-D. Postemployment Benefits

In addition to benefits described in Notes 4-E and 4-F, the Township provides both health and life insurance benefits for retired employees meeting specific age and years of continued service requirements. The Township will provide 75% to 100% health insurance coverage comparable to that provided to active employees. The obligation of the Township will cease or decrease as comparable health insurance becomes available to the retiree through another employer or source (i.e., Medicare). The Township will provide 100% of life insurance. Approximate costs incurred by the Township during 2007 amounted to \$72,344. The Township currently has thirteen retired employees receiving benefits under the plan.

The Governmental Accounting Standards Board has recently released Statement No. 45, "Accounting and Reporting by Employers for Postemployment Benefits Other Than Pensions." The new pronouncement provides guidance for local units of government in recognizing the cost of retiree health care, as well as any "other" postemployment benefits (other than pensions). The new rules will cause the government-wide financial statements to recognize the cost of providing retiree health care coverage over the working life of the employee, rather than at the time the health care premiums are paid. The new pronouncement is effective for the year ending December 31, 2008. Management is currently assessing the impact of this new accounting standard on the Township's financial statements for future reporting periods.

#### 4-E. Pension Plan

The Township provides pension benefits for all of its full-time employees through a defined contribution plan called the Defined Contribution Pension Plan for Governmental Employees. The Plan is administered by an outside party. In a defined contribution plan, benefits depend solely on amounts contributed to the plan plus investment earnings. Employees are eligible to participate upon completion of three months of service. The Township contributes an amount equal to 10% of the employee's base annual compensation.

The Township's contribution for each employee (and interest attributable to these contributions) are fully vested after two years service. Township contributions and attributable interest forfeited by employees who leave employment prior to full vesting are used to reduce the Township's current period contribution requirements.

Plan provisions and contribution requirement are established and may be amended by the Township Board.

The Township's total payroll in 2007 was \$3,950,246. Contributions were calculated using the base salary amount of \$3,109,320. The Township made the required 10% contribution totaling \$310,932.

#### **Notes To Financial Statements**

## 4-F. Deferred Compensation Plans

The Township offers two deferred compensation plans created in accordance with Internal Revenue Code Section 457; one designed for full-time employees, and the second available only to part-time employees. The plans permit employees to defer a portion of their salary until future years. For the plan covering part-time employees, the Township contributes 3% of gross pay to the plan on behalf of all participating employees. The Township made contributions to the plans totaling \$5,492. The deferred compensation is only available to the employees upon retirement, termination, becoming permanently disabled, or death.

## 4-G. Limited Obligations Bonds – Economic Development Corporation

The Corporation acts as a liaison between companies seeking financial assistance and financial institutions in an effort to further the economic development of the Township. This purpose is accomplished by the Corporation entering into lease contracts with commercial enterprises. According to the terms of the lease contracts, the Corporation agrees to issue revenue bonds, the proceeds from which will be used to finance a project benefiting the commercial enterprise, and the commercial enterprise agrees to make lease payments equal to the bond principal and interest payments. When the bonds are paid in full, the ownership of the project is transferred to the commercial enterprise. The revenue bonds are payable solely from the net revenues derived from the project and the bonds are collateralized by a mortgage on the project and the lease contract. The Corporation does not currently hold title to any property and did not have any activity in 2007.

#### 4-H. State Construction Code Disclosures

The Community Development Department reviews all planning, zoning and construction activities, issues building permits, and provides code enforcement and rental housing inspections and registrations. This activity had been reported as a separated activity in the General Fund through December 31, 2004. Effective January 1, 2005, this activity is reported in a separate Community Development Enterprise Fund.

\* \* \* \* \* \*

# COMBINING and INDIVIDUAL FUND FINANCIAL STATEMENTS and SCHEDULES

## Combining Balance Sheet Nonmajor Governmental Funds December 31, 2007

	 Special Revenue	ļ	Debt Service	Totals
Assets				
Cash and cash equivalents	\$ 1,589,119	\$	128,124	\$ 1,717,243
Investments	98,832		-	98,832
Accounts receivable	29,366		-	29,366
Taxes receivable	383,866		405,889	789,755
Special assessments receivable	743,707		25,930	769,637
Prepaids	26,276		_	26,276
TOTAL ASSETS	\$ 2,871,166	\$	559,943	\$ 3,431,109
FUND BALANCES  Liabilities  Accounts payable Accrued liabilities	\$ 25,149 8,117	\$	- -	\$ 25,149 8,117
Deferred revenue	 1,118,276		434,391	1,552,667
Total liabilities	1,151,542		434,391	1,585,933
Fund balances				
Reserved for prepaids	26,276		-	26,276
Unreserved, designated for debt service	406,102		-	406,102
Unreserved, undesignated	 1,287,246		125,552	1,412,798
Total fund balances	 1,719,624		125,552	1,845,176
TOTAL LIABILITIES, AND FUND BALANCES	\$ 2,871,166	\$	559,943	\$ 3,431,109

## Combining Statement of Revenue, Expenditures and Changes in Fund Balances Nonmajor Governmental Funds

## For the Year Ended December 31, 2007

	Special Revenue	Debt Service	Totals		
Revenue					
Taxes	\$ 373,147	\$	411,445	\$ 784,592	
Special assessments	21,899		7,611	29,510	
Charges for services	225,320		-	225,320	
Interest	79,000		9,857	88,857	
Other	 46,209		-	46,209	
Total revenue	745,575	1,174,488			
Expenditures					
Current:					
Public safety	212,118		-	212,118	
Other	3,809		-	3,809	
Recreation and cultural	694,297		-	694,297	
Debt service:					
Principal	72,419		420,193	492,612	
Interest	55,902		44,690	100,592	
Capital outlay	159,333			159,333	
Total expenditures	 1,197,878		464,883	1,662,761	
Revenue under expenditures	(452,303)	(488,273)			
Other financing sources (uses)					
Proceeds from sale of capital assets	154,451		-	154,451	
Transfers in	592,216		261	592,477	
Transfers out	 (261)		-	(261)	
Total other financing sources	 746,406		261	746,667	
Net changes in fund balances	294,103		(35,709)	258,394	
Fund balances, beginning of year	1,425,521		161,261	1,586,782	
Fund balances, end of year	\$ 1,719,624	\$	125,552	\$ 1,845,176	

## Combining Balance Sheet Nonmajor Special Revenue Funds December 31, 2007

	Fire Equipment							
	Water		Replacement		Parks and			
	Im	nprovement		Millage		Recreation		Total
<u>ASSETS</u>								
Assets								
Cash and cash equivalents	\$	585,344	\$	983,070	\$	20,705	\$	1,589,119
Investments		98,832		-		-		98,832
Accounts receivable		18,773		5,834		4,759		29,366
Taxes receivable		-		383,866		-		383,866
Special assessments receivable		743,707		-		-		743,707
Prepaids		10,000		-		16,276		26,276
TOTAL ASSETS	\$	1,456,656	\$	1,372,770	\$	41,740	\$	2,871,166
LIABILITIES AND FUND BALANCES  Liabilities  Accounts payable Accrued liabilities	\$	-	\$	2,096	\$	23,053 8,117	\$	25,149 8,117
Deferred revenue		724,779		393,497		-		1,118,276
Total liabilities		724,779		395,593		31,170		1,151,542
Fund balances								
Reserved for prepaids		10,000		-		16,276		26,276
Unreserved, designated for debt service		406,102		-		-		406,102
Unreserved, undesignated (deficit)		315,775		977,177		(5,706)		1,287,246
Total fund balances		731,877		977,177		10,570		1,719,624
TOTAL LIABILITIES AND FUND BALANCES	\$	1,456,656	\$	1,372,770	\$	41,740	\$	2,871,166

# Combining Statement of Revenue, Expenditures, and Changes in Fund Balances Nonmajor Special Revenue Funds For the Year Ended December 31, 2007

	Fire Equipment Water Replacement Improvement Millage		Parks and Recreation	Total
Revenue				
Taxes	\$ -	\$ 373,147	\$ -	\$ 373,147
Special assessments	21,899	-	-	21,899
Charges for services	72,750	-	152,570	225,320
Interest	32,445	46,555	-	79,000
Other Revenue	13,465	3,868	28,876	46,209
Total revenue	140,559	423,570	181,446	745,575
Expenditures				
Current:				
Public safety	-	212,118	-	212,118
Other	3,809	-	-	3,809
Recreation and cultural	-	-	694,297	694,297
Debt service:				
Principal	39,128	-	33,291	72,419
Interest	41,164	-	14,738	55,902
Capital outlay	107,172	16,373	35,788	159,333
Total expenditures	191,273	228,491	778,114	1,197,878
Revenue over (under) expenditures	(50,714)	195,079	(596,668)	(452,303)
Other financing sources				
Proceeds from sale of capital assets	-	150,000	4,451	154,451
Transfers in	-	-	592,216	592,216
Transfers out	(261)	<u>-</u>		(261)
Total other financing sources	(261)	150,000	596,667	746,406
Net changes in fund balances	(50,975)	345,079	(1)	294,103
Fund balances, beginning of year	782,852	632,098	10,571	1,425,521

977,177 \$

731,877 \$

1,719,624

10,570 \$

Fund balances, end of year

### Schedule of Revenue, Expenditures, and Changes in Fund Balances - Budget and Actual Nonmajor Special Revenue Funds For the Year Ended December 31, 2007

	Water Improvement							
	Final Budget		Actual	Actual over (under) Final Budget				
Revenue								
Taxes	\$	- \$	_	\$ -				
Special assessments	21,	,140	21,899	759				
Charges for services	75.	,000	72,750	(2,250)				
Interest	27.	,000	32,445	5,445				
Other revenue	15.	,000	13,465	(1,535)				
Total revenue	138,	,140	140,559	2,419				
Expenditures								
Current:								
Public Safety		-	-	-				
Other	8,	,820	3,809	(5,011)				
Recreation and cultural		-	-	-				
Debt service:								
Principal	39,	,130	39,128	(2)				
Interest expense	41,	,240	41,164	(76)				
Capital outlay	130,	,000	107,172	(22,828)				
Total expenditures	219,	,190	191,273	(27,917)				
Revenue over (under) expenditures	(81,	,050)	(50,714)	30,336				
Other financing sources								
Proceeds from sale of capital assets		-	-	-				
Transfers in		-	-	-				
Transfers out		(270)	(261)	9				
Total other financing sources	(	(270)	(261)	9				
Net changes in fund balances	(81,	,320)	(50,975)	30,345				
Fund balances, beginning of year	782,	,852	782,852					
Fund balances, end of year	\$ 701,	,532 \$	731,877	\$ 30,345				

Fire Equi	pment Replacem	ent Millage	Parks and Recreation		
Final Budget	Actual	Actual over (under) Final Budget	Final Budget	Actual	Actual over (under) Final Budget
\$ 374,870	\$ 373,147	\$ (1,723)	\$	- \$ -	\$ -
- -	-	-	153,49	0 152,570	(920)
37,000	46,555	9,555			-
 -	3,868	3,868	30,64	0 28,876	(1,764)
 411,870	423,570	11,700	184,13	0 181,446	(2,684)
211,870	212,118	248			_
-	-	-			-
-	-	-	719,24	0 694,297	(24,943)
-	-	-	33,30	0 33,291	(9)
-	-	-	14,74	·	(2)
28,600	16,373	(12,227)	35,80	0 35,788	(12)
 240,470	228,491	(11,979)	803,08	0 778,114	(24,966)
 171,400	195,079	23,679	(618,95	0) (596,668)	) 22,282
150,000	150,000		4.4-	0 4451	4
150,000	150,000	-	4,45		(22.284)
-	-	-	614,50	0 592,216 -	(22,284)
150,000	150,000	-	618,95	0 596,667	(22,283)
321,400	345,079	23,679		- (1)	) (1)
632,098	632,098	-	10,57	1 10,571	<u> </u>
\$ 953,498	\$ 977,177	\$ 23,679	\$ 10,57	1 \$ 10,570	\$ (1)

### Combining Balance Sheet Nonmajor Debt Service Funds December 31, 2007

		ommunity Service Center	]	Pinetree Road		Water trict 128		Total
<u>ASSETS</u>								
Assets								
Cash and cash equivalents	\$	47,988	\$	80,136	\$	-	\$	128,124
Taxes receivable		405,889		-		-		405,889
Special assessments receivable		-		25,930		-		25,930
TOTAL ASSETS	\$	453,877	\$	106,066	\$		\$	559,943
LIABILITIES AND FUND BALANCES								
Liabilities								
Deferred revenue	\$	416,072	\$	18,319	\$	-	\$	434,391
Fund balances								
Unreserved, undesignated		37,805		87,747		-		125,552
TOTAL LIABILITIES	¢	452 077	¢.	100.000	ď		ф	550.042
AND FUND BALANCES	\$	453,877	\$	106,066	\$	-	\$	559,943

### Combining Statement of Revenue, Expenditures and Changes in Fund Balances Nonmajor Debt Service Funds For the Year Ended December 31, 2007

	;	ommunity Service Center	Pinetree Road	Vater trict 128		Total
Revenue						
Taxes	\$	411,445	\$ -	\$ - \$	5	411,445
Special assessments		_	7,611	-		7,611
Interest		5,682	4,098	77		9,857
Total revenue		417,127	11,709	77		428,913
Expenditures						
Debt service:						
Principal		380,000	30,193	10,000		420,193
Interest and fiscal charges		36,830	7,460	400		44,690
Total expenditures		416,830	37,653	10,400		464,883
Revenue over (under) expenditures		297	(25,944)	(10,323)		(35,970)
Other financing sources (uses)						
Transfers in				261		261
Net changes in fund balances		297	(25,944)	(10,062)		(35,709)
Fund balances, beginning of year		37,508	113,691	10,062		161,261
Fund balances, end of year	\$	37,805	\$ 87,747	\$ - \$	\$	125,552

### Schedule of Revenue, Expenditures, and Changes in Fund Balances - Budget and Actual Nonmajor Debt Service Funds For the Year Ended December 31, 2007

	<b>Debt Service - Community Service Center</b>								
		Final Budget	Actual	Actual over (under) Final Budget					
Revenue									
Taxes	\$	410,410 \$	411,445	\$	1,035				
Special assessments		-	-		-				
Interest		5,700	5,682		(18)				
Other revenue		-	-						
Total revenue		416,110	417,127		1,017				
Expenditures									
Debt service:									
Principal		380,000	380,000		-				
Interest expense		36,840	36,830		(10)				
Total expenditures		416,840	416,830		(10)				
Revenue over (under) expenditures		(730)	297		1,027				
Other financing sources Transfers in		<del>-</del>	<u>-</u>						
Net changes in fund balances		(730)	297		1,027				
Fund balances, beginning of year		37,508	37,508						
Fund balances, end of year	\$	36,778 \$	37,805	\$	1,027				

Debt Ser	rvice - Pinetree	Road	I		Debt Serv	<b>Debt Service - Water District 128</b>				
Final Budget	Actual	Actual over (under) Final Budget		Final Budget			Actual	(un	tual over der) Final Budget	
\$ - \$	-	\$	_	\$	_	\$	_	\$	_	
7,600	7,611		11		-		_		-	
4,000	4,098		98		30		77		47	
-	-				310		-		(310)	
11,600	11,709		109		340		77		(263)	
			_						-	
30,200	30,193		(7)		10,000		10,000		-	
7,470	7,460		(10)		400		400		-	
37,670	37,653		(17)		10,400		10,400			
(26,070)	(25,944)		126		(10,060)		(10,323)		(263)	
-					-		261		261	
(26,070)	(25,944)		126		(10,060)		(10,062)		(2)	
113,691	113,691				10,062		10,062		-	
\$ 87,621 \$	87,747	\$	126	\$	2	\$	_	\$	(2)	

# Combining Statement of Fiduciary Assets and Liabilities Agency Funds December 31, 2007

	Trust and Agency			Current Tax	Total		
Assets							
Cash and cash equivalents	\$	192,694	\$	15,977,751	\$ 16,170,445		
Taxes receivable		333,542		15,324,904	15,658,446		
Total assets	\$	526,236	\$	31,302,655	\$ 31,828,891		
Liabilities							
Due to other governments	\$	-	\$	31,302,655	\$ 31,302,655		
Undistributed receipts		526,236		-	526,236		
Total liabilities	\$	526,236	\$	31,302,655	\$ 31,828,891		

### **All Agency Funds**

### Combining Statement of Changes in Assets and Liabilities For the Fiscal Year Ended December 31, 2007

Trust and Agency   Addition   Deduction   2007		]	Balance			]	Balance
Cash and cash equivalents   S		Ja	nuary 1,			Dec	ember 31,
Assets Cash and cash equivalents Taxes receivable         \$ 141,131 \$ 2,452,585 \$ 2,401,021 \$ 192,695 \$ 379,832 \$ 218,453 \$ 264,743 \$ 333,542 \$ \$ 520,963 \$ 2,671,038 \$ 2,665,764 \$ 526,237 \$ \$ 520,963 \$ 2,909,642 \$ 2,904,368 \$ 2,904,368 \$ 2,90			2007	Additions	<b>Deductions</b>		2007
Cash and cash equivalents Taxes receivable         \$ 141,131         \$ 2,452,585         \$ 2,401,021         \$ 192,695           \$ 379,832         \$ 218,453         \$ 264,743         \$ 333,542           \$ \$ 520,963         \$ 2,671,038         \$ 2,665,764         \$ 526,237           Liabilities Undistributed receipts           \$ \$ 520,963         \$ 2,909,642         \$ 2,904,368         \$ 526,237           Current Tax           Assets           Cash and cash equivalents Taxes receivable         \$ 14,546,722         \$ 41,465,592         \$ 40,034,563         \$ 15,977,751           Taxes receivable         \$ 16,528,405         \$ 42,073,582         \$ 43,277,082         \$ 15,324,905           Liabilities         Due to other governments         \$ 31,075,127         \$ 83,539,174         \$ 83,311,645         \$ 31,302,657           Totals           Assets         Cash and cash equivalents Taxes receivable         \$ 14,687,853         \$ 43,918,177         \$ 42,435,584         \$ 16,170,446           Taxes receivable         \$ 16,908,237         \$ 42,929,035         \$ 43,541,825         \$ 15,658,447           Liabilities         \$ 31,596,090         \$ 86,210,212         \$ 85,977,409         \$ 31,828,893           Liabilities	Trust and Agency						
Taxes receivable         379,832         218,453         264,743         333,542           Liabilities         \$520,963         \$2,671,038         \$2,665,764         \$526,237           Liabilities         Undistributed receipts         \$520,963         \$2,909,642         \$2,904,368         \$526,237           Current Tax           Assets         Cash and cash equivalents         \$14,546,722         \$41,465,592         \$40,034,563         \$15,977,751           Taxes receivable         \$16,528,405         42,073,582         43,277,082         \$15,324,905           Liabilities         Due to other governments         \$31,075,127         \$83,539,174         \$83,311,645         \$31,302,656           Totals           Assets         Cash and cash equivalents         \$14,687,853         \$43,918,177         \$42,435,584         \$16,170,446           Taxes receivable         \$16,908,237         42,292,035         43,541,825         \$15,658,447           Liabilities         \$31,596,090         \$86,210,212         \$85,977,409         \$31,828,893           Liabilities         Undistributed receipts         \$520,963         \$2,909,642         \$2,904,368         \$526,237	Assets						
Liabilities Undistributed receipts    \$ 520,963   \$ 2,671,038   \$ 2,665,764   \$ 526,237	Cash and cash equivalents	\$	141,131	\$ 2,452,585	\$ 2,401,021	\$	192,695
Liabilities Undistributed receipts         \$ 520,963         \$ 2,909,642         \$ 2,904,368         \$ 526,237           Current Tax Assets Cash and cash equivalents Taxes receivable         \$ 14,546,722         \$ 41,465,592         \$ 40,034,563         \$ 15,977,751           Liabilities Due to other governments         \$ 31,075,127         \$ 83,539,174         \$ 83,311,645         \$ 31,302,656           Totals           Assets Cash and cash equivalents Taxes receivable         \$ 14,687,853         \$ 43,918,177         \$ 42,435,584         \$ 16,170,446           Taxes receivable         \$ 16,908,237         \$ 42,292,035         \$ 43,541,825         \$ 15,658,447           Liabilities Undistributed receipts         \$ 520,963         \$ 2,909,642         \$ 2,904,368         \$ 526,237	Taxes receivable		379,832	218,453	264,743		333,542
Current Tax           Assets         \$14,546,722         \$41,465,592         \$40,034,563         \$15,977,751           Taxes receivable         \$14,546,722         \$41,465,592         \$40,034,563         \$15,977,751           Taxes receivable         \$16,528,405         \$42,073,582         \$43,277,082         \$15,324,905           Liabilities         Due to other governments         \$31,075,127         \$48,038,532         \$47,811,002         \$31,302,657           Totals           Assets         Cash and cash equivalents         \$14,687,853         \$43,918,177         \$42,435,584         \$16,170,446           Taxes receivable         \$16,908,237         \$42,292,035         \$43,541,825         \$15,658,447           \$31,596,090         \$86,210,212         \$85,977,409         \$31,828,893           Liabilities         Undistributed receipts         \$520,963         \$2,909,642         \$2,904,368         \$526,237		\$	520,963	\$ 2,671,038	\$ 2,665,764	\$	526,237
Current Tax           Assets         \$14,546,722         \$41,465,592         \$40,034,563         \$15,977,751           Taxes receivable         \$14,546,722         \$41,465,592         \$40,034,563         \$15,977,751           Taxes receivable         \$16,528,405         \$42,073,582         \$43,277,082         \$15,324,905           Liabilities         Due to other governments         \$31,075,127         \$48,038,532         \$47,811,002         \$31,302,657           Totals           Assets         Cash and cash equivalents         \$14,687,853         \$43,918,177         \$42,435,584         \$16,170,446           Taxes receivable         \$16,908,237         \$42,292,035         \$43,541,825         \$15,658,447           \$31,596,090         \$86,210,212         \$85,977,409         \$31,828,893           Liabilities         Undistributed receipts         \$520,963         \$2,909,642         \$2,904,368         \$526,237	I iabilities						
Current Tax         Assets         Cash and cash equivalents       \$14,546,722       \$41,465,592       \$40,034,563       \$15,977,751         Taxes receivable       16,528,405       42,073,582       43,277,082       15,324,905         Liabilities       \$31,075,127       \$83,539,174       \$83,311,645       \$31,302,656         Liabilities       Due to other governments       \$31,075,127       \$48,038,532       \$47,811,002       \$31,302,657         Totals         Assets       Cash and cash equivalents       \$14,687,853       \$43,918,177       \$42,435,584       \$16,170,446         Taxes receivable       16,908,237       42,292,035       43,541,825       15,658,447         Liabilities       \$31,596,090       \$86,210,212       \$85,977,409       \$31,828,893         Liabilities       \$520,963       \$2,909,642       \$2,904,368       \$526,237		\$	520,963	\$ 2,909,642	\$ 2,904,368	\$	526,237
Assets Cash and cash equivalents Taxes receivable    \$14,546,722					· · · · · · · · · · · · · · · · · · ·		
Assets Cash and cash equivalents Taxes receivable    \$14,546,722							
Cash and cash equivalents       \$14,546,722       \$41,465,592       \$40,034,563       \$15,977,751         Taxes receivable       \$16,528,405       \$42,073,582       \$43,277,082       \$15,324,905         \$31,075,127       \$83,539,174       \$83,311,645       \$31,302,656         Liabilities         Due to other governments       \$31,075,127       \$48,038,532       \$47,811,002       \$31,302,657         Totals         Assets       Cash and cash equivalents       \$14,687,853       \$43,918,177       \$42,435,584       \$16,170,446         Taxes receivable       \$16,908,237       \$42,292,035       \$43,541,825       \$15,658,447         Liabilities         Undistributed receipts       \$520,963       \$2,909,642       \$2,904,368       \$526,237							
Taxes receivable 16,528,405 42,073,582 43,277,082 15,324,905  \$\frac{\$31,075,127}{\$83,539,174}\$		Ф 1	1 5 1 6 700	Φ 41 465 50 <b>2</b>	Φ 40 024 5 <i>6</i> 2	<b>ተ</b> 1	5 077 751
\$31,075,127	•						
Liabilities Due to other governments  S31,075,127 \$48,038,532 \$47,811,002 \$31,302,657   Totals  Assets Cash and cash equivalents Taxes receivable  S14,687,853 \$43,918,177 \$42,435,584 \$16,170,446 16,908,237 42,292,035 43,541,825 15,658,447  \$31,596,090 \$86,210,212 \$85,977,409 \$31,828,893  Liabilities Undistributed receipts  \$520,963 \$2,909,642 \$2,904,368 \$526,237	Taxes receivable		0,328,403	42,073,382	45,277,082	1	3,324,903
Due to other governments         \$31,075,127         \$48,038,532         \$47,811,002         \$31,302,657           Totals         Assets         Cash and cash equivalents         Taxes receivable         \$14,687,853         \$43,918,177         \$42,435,584         \$16,170,446         16,908,237         42,292,035         43,541,825         15,658,447            Liabilities           Undistributed receipts         \$520,963         \$2,909,642         \$2,904,368         \$526,237		\$3	1,075,127	\$83,539,174	\$83,311,645	\$ 3	1,302,656
Due to other governments         \$31,075,127         \$48,038,532         \$47,811,002         \$31,302,657           Totals             Assets             Cash and cash equivalents             Taxes receivable             \$14,687,853             \$43,918,177             \$42,435,584             \$16,170,446             16,908,237             42,292,035             43,541,825             15,658,447            Liabilities               Undistributed receipts               \$520,963              \$2,909,642             \$2,904,368              \$526,237	I iahilities						
Totals Assets Cash and cash equivalents Taxes receivable  Liabilities Undistributed receipts  Totals  \$14,687,853 \$43,918,177 \$42,435,584 \$16,170,446 \$16,908,237 \$42,292,035 \$43,541,825 \$15,658,447 \$16,908,237 \$42,292,035 \$43,541,825 \$15,658,447 \$16,908,237		\$3	1,075,127	\$48,038,532	\$47,811,002	\$ 3	1,302,657
Assets Cash and cash equivalents Taxes receivable  \$14,687,853 \$43,918,177 \$42,435,584 \$16,170,446 \$16,908,237 \$42,292,035 \$43,541,825 \$15,658,447 \$31,596,090 \$86,210,212 \$85,977,409 \$31,828,893 \$Undistributed receipts  \$520,963 \$2,909,642 \$2,904,368 \$526,237	Ç		<u> </u>				· · · · ·
Cash and cash equivalents       \$14,687,853       \$43,918,177       \$42,435,584       \$16,170,446         Taxes receivable       16,908,237       42,292,035       43,541,825       15,658,447         \$31,596,090       \$86,210,212       \$85,977,409       \$31,828,893         Liabilities         Undistributed receipts       \$520,963       \$2,909,642       \$2,904,368       \$526,237							
Taxes receivable 16,908,237 42,292,035 43,541,825 15,658,447  \$31,596,090 \$86,210,212 \$85,977,409 \$31,828,893  Liabilities Undistributed receipts \$520,963 \$2,909,642 \$2,904,368 \$526,237		\$1	4.687.853	\$43.918.177	\$42,435,584	\$ 1	6.170.446
Liabilities Undistributed receipts \$ 520,963 \$ 2,909,642 \$ 2,904,368 \$ 526,237	*						
Liabilities Undistributed receipts \$ 520,963 \$ 2,909,642 \$ 2,904,368 \$ 526,237		Φ.2	1.706.000	Φος 210 212	Φ 0.5 0.77 4.00	Ф. 2	1 020 002
Undistributed receipts \$ 520,963 \$ 2,909,642 \$ 2,904,368 \$ 526,237		\$3	1,596,090	\$86,210,212	\$ 85,977,409	\$ 3	1,828,893
•	Liabilities						
Due to other governments 31,075,127 48,038,532 47,811,002 31,302,657	Undistributed receipts	\$	520,963	\$ 2,909,642	\$ 2,904,368	\$	526,237
	Due to other governments	3	1,075,127	48,038,532	47,811,002	3	1,302,657
\$31,596,090 \$50,948,174 \$50,715,370 \$31,828,894		\$3	1,596,090	\$50,948,174	\$50,715,370	\$ 3	1,828,894

### Statement of Net Assets / Governmental Funds Balance Sheet Brownfield Redevelopment Authority Component Unit December 31, 2007

	Special Revenue Fund Adjustments			Statement of Net
	 Fund	Adju	stments	Assets
Assets				
Cash and cash equivalents	\$ 5,670	\$	- \$	5,670
Taxes receivable	 148,838		-	148,838
Total assets	\$ 154,508	<u>.</u>	-	154,508
Liabilities				
Accounts payable	\$ 854		-	854
Deferred/unearned revenue	 148,838		-	148,838
Total liabilities	149,692		-	149,692
Fund balances				
Unreserved, undesignated	 4,816		(4,816)	
Total liabilities and fund balances	\$ 154,508			
Net assets				
Unrestricted			4,816	4,816
Total net assets		\$	4,816 \$	4,816

### Statement of Activities / Governmental Funds Revenue, Expenditures, and Changes in Fund Balances Brownfield Redevelopment Authority Component Unit For the Year Ended December 31, 2007

		Statement of Activities				
Revenue						
Property taxes	\$	210,907	\$	-	\$	210,907
Interest		818		-		818
Total revenue		211,725		-		211,725
Expenditures/Expenses						
General government		231,013		-		231,013
Total expenditures/expenses		231,013		-		231,013
Change in fund balances / net assets		(19,288)		-		(19,288)
Fund balances / net assets, beginning of year		24,104		_		24,104
Fund balances / net assets,						
end of year	\$	4,816	\$	-	\$	4,816

### Statement of Net Assets / Governmental Funds Balance Sheet Downtown Development Authority Component Unit December 31, 2007

					Go	vernmental
	D	Downtown Development Authority		Project 9 Infrastructure Debt Service		College ter/Sewer ot Service
Assets						
Cash and cash equivalents	\$	137,287	\$	515	\$	20,793
Investments		4,811,006		-		-
Taxes receivable		3,023,361		-		-
Other receivables		30,875		-		-
Prepaid items		7,109		-		-
Capital assets not being depreciated		-		-		-
Capital assets being depreciated, net		-		-		
Total assets	\$	8,009,638	\$	515	\$	20,793
Liabilities						
Accounts payable	\$	159,901	\$	-	\$	138
Accrued liabilities		5,250		-		-
Interest payable		-		-		-
Due to other governments		672,196		-		-
Due to primary government		170,790		-		-
Deferred revenue		2,365,092		-		-
Long-term liabilities:						
Due within one year		-		-		-
Due in more than one year		-		-		
Total liabilities		3,373,229		-		138
Fund balances						
Reserved for prepaid items		7,109		-		-
Unreserved, undesignated		4,629,300		515		20,655
Total fund balances		4,636,409		515		20,655
Total liabilities and fund balances	\$	8,009,638	\$	515	\$	20,793

### Net assets

Invested in capital assets, net of related debt Unrestricted

Total net assets

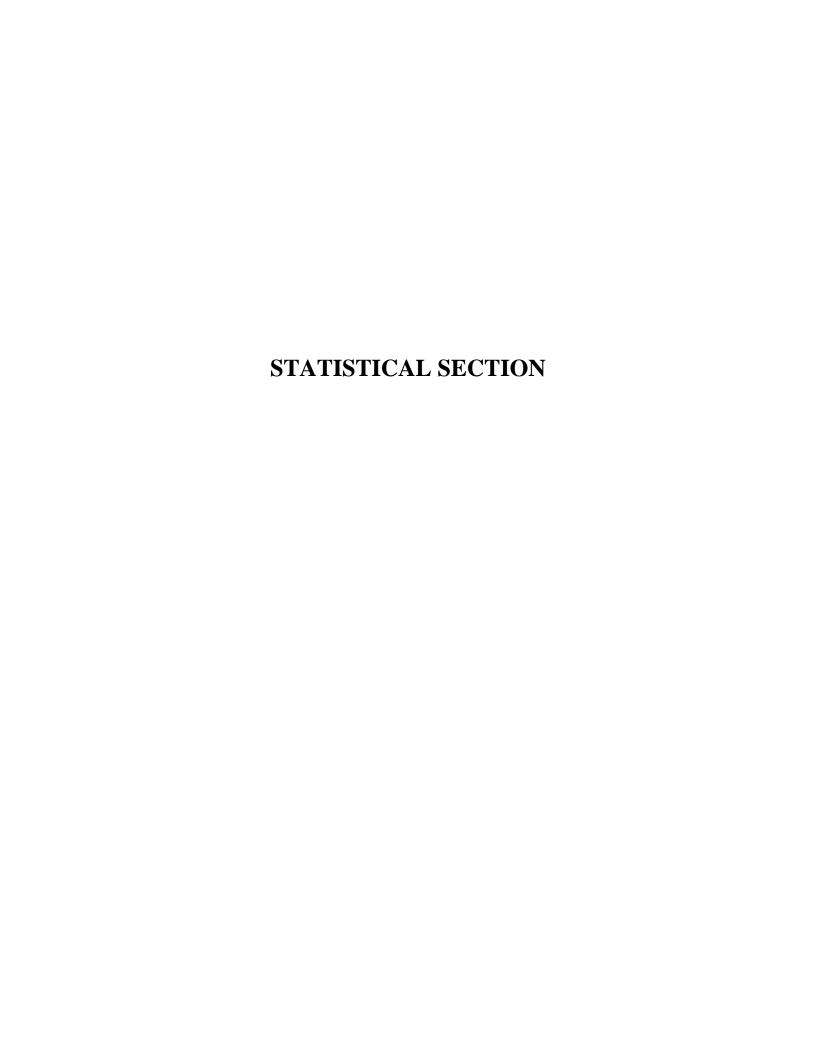
	- 1	

Coll Water/ Capital l	Sewer		Total	A	djustments	Statement of Net Assets
\$	_	\$	158,595	\$	_	\$ 158,595
	_		4,811,006		-	4,811,006
	-		3,023,361		-	3,023,361
	-		30,875		-	30,875
	-		7,109		-	7,109
	-		-		5,517,181	5,517,181
	-		-		1,442,120	1,442,120
\$	-	\$	8,030,946	-	6,959,301	14,990,247
\$	_	\$	160,039		_	160,039
T	_	7	5,250		-	5,250
	_		-		23,565	23,565
	_		672,196		-	672,196
	_		170,790		-	170,790
	-		2,365,092		-	2,365,092
					210.007	210.007
	-		-		310,907 3,696,797	310,907 3,696,797
			<u> </u>		3,090,797	3,090,797
	-		3,373,367		4,031,269	7,404,636
	-		7,109		(7,109)	-
	-		4,650,470		(4,650,470)	
	-		4,657,579		(4,657,579)	
\$	-	\$	8,030,946	=		
					2,976,996	2,976,996
					4,608,615	4,608,615
					,	, ,
				\$	7,585,611	\$ 7,585,611

### Statement of Activities / Governmental Funds Revenue, Expenditures, and Changes in Fund Balances Downtown Development Authority Component Unit For the Year Ended December 31, 2007

				Governmental
	<u></u>	Oowntown	Project 9	College
	De	evelopment	Infrastructure	Water/Sewer
		Authority	Debt Service	Debt Service
Revenues				
Property taxes	\$	3,481,027	\$ -	\$ -
Charges for services		51,965	-	-
Interest and rentals		280,342	1,293	910
Total program revenues		3,813,334	1,293	910
Expenditures/expenses				
General government		1,884,356	-	-
Debt service:				
Principal		77,770	75,000	140,000
Interest		38,781	79,138	73,036
Capital outlay		821,227		
Total expenditures/ expenses		2,822,134	154,138	213,036
Revenue over (under) expenditures		991,200	(152,845)	(212,126)
Other financing sources (uses)				
Transfers in		-	120,488	212,898
Transfers out		(333,386)	-	
Total other financing sources (uses)		(333,386)	120,488	212,898
Change in fund balances/net assets		657,814	(32,357)	772
Fund balances / net assets,				
beginning of year		3,978,595	32,872	19,883
Fund balances / net assets,				
end of year	\$	4,636,409	\$ 515	\$ 20,655

<b>Funds</b>				
Coll	lege			
Water/	/Sewer			Statement
Capital 1	Projects	Total	Adjustments	of Activities
				_
\$	-	\$ 3,481,027	\$ -	\$ 3,481,027
	-	51,965	-	51,965
	-	282,545	-	282,545
		2 015 527		2 015 527
	-	3,815,537	<u> </u>	3,815,537
	_	1,884,356	(597,758)	1,286,598
		1,001,000	(651,100)	1,200,000
	-	292,770	(292,770)	-
	-	190,955	(1,331)	189,624
	-	821,227	(821,227)	-
	-	3,189,308	(1,713,086)	1,476,222
		626,229	1,713,086	2,339,315
		020,227	1,713,000	2,337,313
	-	333,386	(333,386)	-
	-	(333,386)	333,386	-
	-	-		
		626,229	1 712 006	2 220 215
	-	020,229	1,713,086	2,339,315
	-	4,031,350	1,214,946	5,246,296
\$	_	\$ 4,657,579	\$ 2,928,032	\$ 7,585,611



Dethi Charter Township Net Assets By Component Last Five Fiscal Years Net Assets By Component

				S. T.	뙲	hiscal Year Ended		
		2003		2004		2005	2006	2007
Covernments   Archivition								
Invested in capital assets, net of related debt	↔	4,097,858	Ø	2,747,773	υĐ	2,904,787	\$ 4,180,266	\$ 4,298,842
Restricted		934,921		1,340,363		1,676,748	1,586,782	1,845,176
Unrestricted	!	4,626,633		4,428,042		4,138,777	3,404,342	3,388,481
Total governmental activities net assets	↔	9,659,412 \$	S	8,518,183	ь <del>э</del>	8,718,312	\$ 9,171,390	\$ 9,532,499
Susiness tvae activities								
Invested in capital assets, net of related debt	↔	22,554,025	S	27,311,338	60	30,568,426	\$30,873,207	32,052,918
Restricted		2,341,490		3,440,595		3,275,154	3,244,209	3,439,345
Unrestricted		8,498,052		4,750,275		3,865,016	4,322,440	3,376,243
Total business-type activities net assets	69	33,383,567	ι	35,502,208	S	37,708,596	38,439,856	38,868,506
Primary government								
Invested in capital assets, net of related debt	S	26,651,883	49	30,059,111	(/}	33,473,213	33,473,213 \$35,053,473	\$36,351,760
Restricted		3,276,411		4,780,963		4,951,902	4,830,991	5,284,521
Unrestricted		13,124,685		9,178,317		8,001,793	7,726,782	6,764,724
Total primary government net assets	တ	43,052,979	49	44,018,391	44	45,426,908	\$47,611,246	\$ 48,401,005

GASB 34 was adopted in 2003. Data for this schedule is unavailable in years preceding 2003.

			18G	Fisca: Year Ended		
	2003	2004		2005	2006	2002
Expenses						
Governmental activities:						
Legislative		\$ 53,147	<del>69</del>	52,334 \$	52,332 \$	61,598
General governmental	2,348,086	1,975,126		1.834,790	1,932,514	2,248,507
Public Safety	3,796,061	3,743,943		3,629,755	3,890,919	4,083,252
Public Works	905,791	•				467,234
Engineering		151,759	_	70,538		•
Community development		341,779	_			
Recreation & cultural	614,243	670,705		741,668	770,980	823,026
Infrastructure		415,552		350,107	488,254	•
Other governmental activities		218,691		209.611	237,858	16,410
Interest on long-term debt	219.529	171,866	-	139,856	115,218	103,955
Total governmental activities	7,883,710	7,742,568		7,028,659	7,488,075	7,803,992

	\$ 4,444,272 \$ 5,124,559 \$		4,444,272 5,124,559	\$ 12,327.982 \$ 12,867,127 \$
Susiness-type activities:	Sewer	Community Development	Total business-type activities	Total primary government expenses

5,493,927 698,192 6,192,119 13,996,111

5,423,789 599,503 6,023,292 13,511,367

5,304,487

5,849,911

Program revenues					
Charges for services.					
General government	377,398	596,127		711,788	813,504
Public safety	580,478	945,328		546,463	590,840
Public works	635,989				
Community development	•	29,880			
Recreation and cultural	109,214	108,695		115,240	152,570
Operating grants and contributions	59,833	506.673		608,514	217,929
Capital grants and contributions	•	306.076		:14,693	258,803
Total governmental activities program revenues	1,762,912	2,492.779	1,705,962	2,096,698	2,033,646

Continued

				Ë	Fiscal Year Ended				
	2003	$\  \ $	2004	$  \cdot  $	2005	Ш	2006	]	2007
Business-type activitiees. Charges for services:									
Seven	\$ 5.335,388	60	5,401,343	U)	5,678,173	w	5,404,117	Ø	5,010,784
			· • • • • • • • • • • • • • • • • • • •		400'100 40E 656		400,000		0:0/214
Operating grants and contributions  Capital grants and contributions	253.857		901,587		1,550,284		388,458 253,243		322,539
Total business type activities program revenues	5,589,345	 	6,464,009		8,080,852		6,506,744		6,240,005
Total primary government program revenues	\$ 7,352,257	wii	8,956,788	S		ω,	8,603,442	S	8,273,651
Net (Expense)/Revenue			1				į		
Governmental activities Business-type activities	(6,120,738) 1,145,073	~	(5,249,789) $1,339,450$		(5,322,697) 2,230,941		(5,391,377) 483.452		(5,770,346) 47,886
Total primary government net expense	\$ (4,975,725)	ارما د	(3,910,339)		\$ (3,091,756)	es.	\$ (4.907,925)	ഹ	(5,722,460)
General Revenues and Other Changes in Net Assets									
Governmental activities:									
Properly taxes	3.034,627		2,837,256		3,083,557		3,325,504		3,482,728
State shared revenues	<del>-</del> -		1,846,592		1,845,018		1,798,179		1,755,856
Grants and contributions not restricted to apeaffic program	-1.2		564,271		313,785		311,693		536,536
Unrestricted investment earnings	100,474		114.606		147,015		273,927		306,428
Gain (loss) on sale of capital assets	6,160		331,980		110,928		10,945		162,393
intra-entity transfer Transfers	383,529						(5.017)		(122,486)
Total governmental activities	6,470,450		5,694,705		5,500,303	;	5,715,231	į	6,131,455
Business-type activities:									
Investment earnings	198,152								•
Other	251,823		•						
Intra-entity transfer	•						5,017		122,486
Transfers	(443,172)	_	٠						
Grants and contributions not restricted to specific prograi		١					242,789		258,278
Total business-type activities	16,803		•		-		247,806		380,764
Total primary government	5 6,487,253	ဖ	5.694.705	w <sub>i</sub>	5,500,303	S	5,983,037	s	6,512,219
Change in Net Assets			0.00	0	949 64		000		
Governmental activities Business trade activities	3,00,840,002	n.	010,444 000,000 000,000	n	377,500	n	723,056	n	301,109 408,650
Total primary dovernment	5 1,511,528	w	1.784.366	٥ا	2.408.547	ر س	1.055.112	l <sub>o</sub>	789,759

Engineering and intrastructure expenses were split out from Public Works expanses beginning in 2004. The Community Development activity became an enterprise fund in 2006. GASB 34 was adopted in 2007. "Data for this schedultris unavailable in years preceding 2003.

DELHI CHARTER TOWNSRIP FUND BALANCE, GOVERNMENTAL FUNDS LAST TEN FISCAL, YEARS (Modified Accrual Basis of Accounting)

					i			•	S S S S S	For Fiscal Year Ended	Sude.	y							
		1998		1999		2005		2001	ŀ	2002	ľ	2003	2004	×	105	2002		2307	<u>.</u>
Getteral Fund									۱										
Reserved	S	612,567 \$	W	712,005	w	900,683	S	691,957	Ø	672,013 \$	s	665,254	\$ 22,249	W	17.181	\$ 16.	16.879 \$	5	131,422
Unreserved		1,901,910	ı	2,302,862		2,375,616		2,985,265	• •	3,227,804	17	3,336,559	3.594,274	7.7	3,478,017	2,810,	335	2.75	2,757,433
Total general fund	w.	\$ 2,514,477	s	3,014,857	S	3,276,299	ς.	3.677,222	60	3,899.817	S	4,001,813	\$ 3,616,523	\$ 3.45	S 3,495,198	\$ 2,826,914	ισ  ₹	2.88	2,888,855
					l														
Al: other Governmental Funds																			
Acserved	Ø	\$ 1,445,279 \$	w	1,081,455	63	588,400	62	1,686,589	S	777,346 \$		391,894	\$ 2,702	S	2.322	2	5 2697	Ň	25.276
Unreserved, reported in.																			
Special revenue lunds		35,447		194,770		297,972		562,649		937,156	_	1,322,000	620,877	0	047,526	1,423,826	92,2	1.69	693,348
Debt service lunds		•								٠			716,789		626,900	161,259	523	ğ	125,552
Total all other governmental funds \$ 1.480.726 \$	v	1.480.726	o	1,276,226	S	1,156,372	S	2,249,238	'n	1,714,502	S	1,713,894	\$ 1.340,368	5 1,6	678,748	585 S	782 5	8-	845 176
							ŀ		١										

\* the Township implemented GASB Statement No. 34 in 2003. This resulted in an increase to the December 31, 2002 fund balance by \$282,719. " Reginning fund balance was decreased by \$46,084 due to a restatement.

DEUHI CHARTER TOWNSHIP CHANGES IN FUND BALANCES, GÖVERNMENTAL FUNDS LAST TEN FISCAL YEARS (Madified Accrual Basis of Accounting)

	12/31/1998	1207/1999	12/31/2000	12/31/2001	12/31/2002	12/31/2003	12/31/2004	12/31/2005	12/31/2006	12/31/2007
Revenues										
Taxes	\$ 2,190,081 \$	2,313,957 5	2,476,857 \$	2,629,030 S	2,795,846 \$	2,949,759 \$	2,837,256 \$	3,043,557 \$	3,335,504 \$	3,482,728
Special assessments	75,692	167,931	243,690	131,084	:61,804	888,88		_		190,000
Intergovernmenta	2,128,899	3,131,950	4,146,262	2,393,690	2,399,756	2,009,21	2.233,400	1 948 687	1.836,635	2 054 131
Still and option septiment	311,979	383,024	380,096	393.015	6.0027	635,989	470,630	16 262	17.255	16.959
Charges for services	558,713	70.629	775,989	867,014	939,730	1 021 182	1.209.400	1 233 289	1.387.584	: 612,695
Interest	374,804	3,4,083	388,208	3.9.561	221.136	95.582	123,919	196.732	354.870	395,285
Other	537,105	668,192	751,089	862,601	883.143	996,282	933,347	376,739	880,588	951,583
Yotal revenues	6,377,273	7,679,776	9,462,191	7,595,995	7,871,404	7,797,393	8,140,234	7,638,813	8,165,453	8,522,958
Randitues										
	,	,					FK 2 02	F00 00	600.00	61 609
U4000-0 501				. !	. !	- !	40,00	80000	25.332	586,15
Cecesa, Conemices:	1,251,213	1,370,782	1,459,692	1,611,891	1,754,695	1,837,345	2,039,617	. 307,548	2,046,398	2,083,561
Public salely	2 225,543	2,552,033	2,767,745	3,078,197	3,385,031	3,626,659	3,521,507	3,479,152	3,679,179	3,681,356
Francerra	-	0	134,437	141,279	146,671	130,891	141,751	60,529		
Intrastructure	47,531	396,596	577,480	589,082	608,129	763,795	415,552	350,107	488,254	467,234
Community development						-	339,990	-		
Recreation and cultural	381,335	395,047	422.134	45B 1B6	564 347	546 037	615.878	622.549	630.761	694.297
O Page	515,858	3, 0, 638	857.88	112 283	. 84 698	205.754	218.691	209.611	230.433	204.589
Dept service	•				<u>:</u>			· • • • •	· -	<u>!</u>
Precipal	780,980	454,810	371,939	3,236,793	472,510	358,486	406,210	498,208	500,460	504,763
:soloto.	388,433	385 260	414.270	378 132	472 25,1	223.220	187 401	134.341	113,900	600 000
Capita, guttav	1 838 547	3 249 101	5 442 424	2 523 7 18	2 748 86B	26.0 20.0	1 690 862	219.857	1 221 701	600,000
Total expendences	7 0.67 547	9 114 ARA	11 718 240	12 160 660	10.057.508	2 21 550	0 804 801	2 534 696	5000 000	0.000.000
	Ì		20001011	5,00,00	0,537,1530	DEC 200	2,947,23	0000000	0.000.000	902,6:29,0
Excess of revenues over (under) expenditures	(670,274)	(1,434,638)	(2,256,658)	(4,554,574)	(2,385,994)	(513,897)	(1,487,357)	104,127	(777,939)	569,676
Other Financing Sources (Uses)										
Proceeds from long-lenth debt		1,328,000	-	2,325,030	1,032,350		000,008		26.710	173.145
Issuance of refunding debt	-						2,365,000			
Payment to refunded bond esproy agent	-						19 453 CHOS			
Promounts from many of capabal accepts	ទ	20000	43.410	20.000	24 220	04.40	250.436	440.000		
ordered contract to their contract of	2	108'CS	2 4 7	20,00	2000	0.1.0	630.41D	10,348	-	
Bond premium					-	-	12,229			
inler entity franslers in					-	333,529				
Transletsin	458,445	456,457	3,198,173	4,429,295	1,754,369	304,540	560,108	621,003	734,5:7	592,477
Transletsious	(463,445)	(413,273)	(782,347)	(785 932)	(744,147)	(504,540)	(604,397)	(621,903)	(739,534)	(714,963)
Total other financing sources (uses)	15,053	1,700,578	2,428,235	6,028,363	2,073,853	391,707	774,625	1:0,928	669'6.	50,659
Net change in fund balances	\$ (655,224) \$	295,890 S	171,578 \$	1,463.789_5	(312,141) \$	(122,190) \$	(712,732) S	2:5.055 \$	(758.245) \$	320,035
Debt service as a percontage of achapatal expenditues	15.1%	14 3%	12.5%	32,536	12.6%	2.8% 2.8%	7.5%	8 6%	%5 ►	76%

DELYI CHARTER TOWNSHIP
ASSESSED VALUE AND
TAXABLE VALUE OF PROPERTY
LAST TEN FISCAL YEARS
(IN THOUSANDS OF DOLLARS)

Taxable Value as a Percentage of Assessed Value	92.40%	\$09.60%	90 29%	91,32%	89.39%	86.35%	86.14%	86.34%	86 58%	88.79%
Assessed Value	441,437,518	474,657,400	505,140,500	548,498,450	609,018,900	678,378,800	740,846,400	811,331,950	867,761,750	890,124,785
Total Direct	5.845C S	5.7566	5.6629	5.6365	5.5880	5.5253	5.3370	5.3262	5.3282	5 3064
Total Taxable Value	407,901,777	430,030,475	453,101,720	500.888.189	544,392,103	585,748,109	638.276.778	700,521,229	751,301,225	790,379,760
Persona: Property	32,133,850 \$	36,685,100	33,378,500	37,343,115	38,441,912	40,305,800	40,517,100	45,210,400	45,827,750	45,577,255
Developmental Property	\$ 1,311,556 \$	1,226,560	1,299,203	1,437,989						
Residental I	\$ 300,950,003	320,676,112	341,511,884	375,826,884	409,937,566	442,823,750	481,682,386	525,702,625	572,239,358	606,104,452
Industrial Property		7,055,152	7,255,183	7,522,536	8.132.215	13,766,815	14,109,294	15.460,538	15.051.118	14,121,340
Conmercial Property	\$ 2,553,701 \$ 58,988,422 \$ 13,956,445	61,889,050	70,150,970	76,790,522	85,854,525	85,532,326	99,636,533	111,556,779	114,954,632	121,108,641
Agricultural Property	\$ 2,563,701 \$	2,498,491	2.515,880	1,967,143	2.025,784	2,318,418	2,331,465	2,590,787	2,218,367	2,468,072
Fiscal Year Ended Coember 31	1998	1399	2000	2001	2002	2003	2004	2005	2006	2007

Source: Township Assessing Department

DELHI CHARTER TOWNSHIP PROPERTY TAX AATES DIRECT AND OVERLAPPING GOVERNMENTS LAST TEN FISCAL YEARS (PER SI,000 OF ASSESSED VALUATION)

	Total	Direct &	Overlapping	Rates	. !	38 1429	37,9839	41.1266	42 0881	43.2166	42,5839	43.4074	43,3851	44 2956	44,2555
	ici	Total	School	Millage	1	0000	7.0000	10.0000	10 0000	10.0000	10 0000	10.0000	10,000	10 0000	10.0000
	Holt School District	Debt	Service	Millage	i	00007	7.0000	10,0000	10.0000	10.0000	10.0000	10.0000	10 0000	10.0000	10.0000
ies	· 令 :		Operating			0.000	0.0000	00000	00000	0.0000	0.0000	0.0000	00000	0.0000	0.0000
Overlapping Rates	State	Education	Tax			8:0000 8:0000	0.0000	0000 \$	6.0000	9 0000	5.0000	6.0000	6.0000	8.0000	9,0000
Õ	Lansing	≥	College	Millage	(	2.8355	2.9220	2.3106	3.8926	3.8733	3.8544	3 8375	3.8112	3.8072	3 8072
	Ingham	ntermediatrCommuni	School	Millage		6,1913	6:615	6,1354	6,1042	6.0738	6,0553	6.0291	5.9911	5 9881	5 9881
	Ingham	County	Operating	Mikage		10 (7:1	10.1438	10.4477	10 4348	11.6815	12 2489	12.2038	12.2565	13 1731	13.1538
		Total	Township	Millage	( ( (	5.4450	5.7566	5 6629	5.6565	5,5880	5.5253	5.3370	5 3262	5 3282	5.3084
	Township .	Dept	Service	Millage	,	0.7734	0.7242	0 6693	0.7010	0 6594	0.6371	0 5086	0.5322	0.5342	0.5124
	Delhi Charter Township	Fire Equip	k Training	Millago	0	0.4972	0 4933	0.4895	0.4857	0.4830	0.4942	0.4881	0.4846	0,4846	0.4848
	٥	_	Operating 3	Millage	,	4 (1)	4,5391	4.5041	4 4698	4,4456	4 3940	4.3403	4,3094	4 3094	4,3084
	,	Fiscal	Year Ended Operating & Training	December 31	000	ממט	1939	3000	2001	2002	2003	2004	2005	2006	2007

Non-homestaad school operating millage

\$8,0000	17,9298	17.7791	17.6724	17 6724	17,4674	17 3171	17.3171	17.3171	17,3171
1998	1999	2000	2001	2002	2003	2004	2005	2008	2007

Source: Township Assessing Department

DELHI CHARTER TOWNSHIP TOP TEN PRINCIPAL TAX PAYERS CURRENT YEAR AND TEN YEARS AGO

'			2007				1998	
				Percentage of Total Twp				Percentage of Total Twp
Taypayer		Tayable Value	Rank	Taxable Value		Taxable Value	Rank	Taxable Value
RSDC of Michigan, LLC	S	28,369,200	-	3.4%	S	8,808,200	6	2.2%
Consumers Energy		9,989,890	2	1.2%		8,819,500	-	2.2%
Tailor Steel America, LLC		9,502,350	ę	1.1%				
Woodland Lakes Investment Group		7,134,560	4	0.9%		3,417,628		
Dart Container Corp of MI		5,208,548	ഗ	0.6%		3,420,850	რ	0.8%
Delhi Partners Limited Dividend		4,364,950	O	0.5%		1,949,769	8	0.5%
Bondarenko Ltď LLC		4,264.355	7	0.5%				
Parker Hannifin Corp		3,929,400	80	0.5%		336,271	4	0.1%
DTN Enterprises LLC		3,882,741	Ø,	0.5%				
Stealth Medical Technologies LLC		3,567,750	10	0.4%				
Theroux Development Co						2,487,256	O	%9 O
Media One						3,050,750	ND.	0.7%
Huntley Villa I & II						1,962,200	<b>~</b>	0.5%
Cedar Park Shopping Center						1,938,992	6	0.5%
Moran Foods						1,884,287	10	0.5%

Source: Township Assessing Department

Schedule 8 Unaudited

DELHI CHARTER TOWNSHIP PROPERTY TAX LEVIES AND COLLECTONS LAST TEN FISCAL YEARS

ons to Date	Percentage of Levy	100.2%	100.3%	100.7%	103.9%	101.3%	100.9%	100.8%	101.6%	101.3%	100.5%
흥	Amount Pe	2,174,707	2,393,171	2,488,921	2,679,731	2,867,475	3,086,671	3,388,296	3.595,049	3,893,605	4,328,259
J		<del>63</del>									
Collections in Subsequent	Years	12,388	13,578	24,338	111,904	64,402	34,801	51,127	66,269	51,976	34,651
රි ගි		မှ									
Collected with the Fiscal Year of the Levy	Percentage of Levy	%9.66	98.7%	99.7%	%9.66	%0.66	98.8%	%8.86	99.7%	100.0%	99.7%
Collecte Fiscal Yea	Amount	2,162,319	2,379,593	2,464,583	2,567,827	2,803,073	3,031,870	3,337,169	3,528,780	3,841,629	4,293,608
	¥	49									
Total Tax Levy for	Fiscal Year	\$ 2,171.349	2,386,263	2,471,213	2,578,062	2,830,963	3,039,438	3.360.749	3,539,253	3,843,446	4,308,253
Fiscal Year Ended	December 31 Fiscal Year	1998	1998	2000	2001	2002	2003	2004	2005	2006	2007

Ingham County reimburses the Township for all delinquent real property tax. Delinquent personal property tax, interest, and penalty is collected in subsequent years.

DELHICHARTEH TOWNSHIP RATIOS OF OUTSTANDING DEBT BY TYPE LAST TEN FISCAL YEARS

		Per	Capita'	786	717	61.9	386	785	831	777	692	612	599
	Yotal	Primary	overnment	17,213,428	15,942,783	14,654,139	13,675,173	18,325,345	19,734,197	18,734,565	15,965,456	15 254,789	14,933,763
			ී	s									
		Loans	Payable										1,280.410
		Notes	Payable	9,097,368	8,469,303	7,904,857	7,548,173	6,617,345	5,932,374	5,248,259	4,535,000	3,985,000	3,405,000
Rusiness-type Activities		Hevesing	80.48	\$ 16,000 \$	5,000							-	
Rusines	Special	Assessment	Bands	2,495,402 \$	2,240,513	1,993,324	1,751,835	1,510,345	1,258,857	1,031,250	793,643	596.036	435,229
	Gene:al	Obligation /	Bonds	\$ 955,000 \$	885,000	805,500	750.000	5,857,700	8,172,675	7,940,975	7.620.940	7.287.570	6.931.697
	Installment	Purchase	Agreement							500,000	466.667	433,379	400,088
		Capifal		,	97,260	33.282		-		-	-		
nles		Note	Payable	202,160	38,000								
overnmental Activities	General	Assessment	Payable	· ·					378,823	357,306	335,789	194,410	182,265
0	Special	NSS683 must	Bonds	957,498	540,587	727,678	620,165	507,654	409,143	817,750	229,357	150,964	120,771
	General	Obligation /	Bonds	\$ 3,490,000 \$	3,350,000	3,190,000	3,005,000	3.852,300	3,572,325	3,339,025	2.984.060	2,597,430	2.178,303
		Fisca'	χēā,	\$ 8661	566:	2200	2001	2002	2003	2004	3005	2006	2002

Based on pupulation estimates.

### Schedule 10 Unaudited

## DELHI CHARTER TOWNSHIP RATIOS OF GENERAL BONDED DEBT OUTSTANDING LAST TEN FISCAL YEARS

Fiscal Year		General Obligation Bonds	Percentage of Taxable Value of Property	Pe	er Capita*
	-				
1998	\$	3,490,000	0.86%	\$	159.41
1999		3,350,000	0.78%		150.69
2000		3,190,000	0.70%		141.34
2001		3,005,000	0.60%		130.89
2002		3,832,300	0.70%		164.15
2003		3,572,325	0.61%		150.50
2004		3,339,025	0.52%		138.41
2005		2,984,060	0.43%		121.73
2006		2,597,430	0.35%		104.24
2007		2.178.303	0.28%		87.42

<sup>\*</sup> Based on population estimates.

### Schedule 11 Unaudited

# DELHI CHARTER TOWNSHIP COMPUTATION OF DIRECT AND OVERLAPPING DEBT DECEMBER 31, 2007

		Net			
		General	Percent		Amount
	- (	Bonded Debt	Applicable		Applicable
Jurisdiction		Outstanding	to Delhi		to Delhi
Holt School District	\$	104,456,231	84.71%	æ	68,484,873
Mason School District	Φ		10.45%	Ψ	•
		28,010,000			2,927,045
Lansing School District		69,395,000	0.04%		27,758
Eaton Rapids School District		48,647,780	1.38%		671,339
Ingham County		32,706,403	10.06%		3,290,264
Ingham Intermediate School District		1,745,000	0.26%		4,537
Lansing Community College		71,985,000	7.01%		5,046,149
Subtotal, overlapping debt					100,451,965
Delhi Charter Township direct debt		14,933,764	100.00%		14,933,764
Total direct and overlapping debt			-	\$	115,385,729

Source: Municipal Advisory Council of Michigan

DELHI CHARTER TOWNSHIP LEGAL DEBT MARGIN INFORMATION LAST TEN FISCAL YEARS

	1998	1999	2000	2001	2002	002 2003	2004	2005	2002	2007
Debt limit	\$ 44,143.752	\$ 44,143,752 \$ 47,465,740	\$ 50,514,050	\$ 54,849,845	\$ 69,001.890	\$ 67,837,880	\$ 74,094,640	\$ 61,133,195	\$ 96.776	\$3.012
Total net dept applicable to limit	17,703,160	18,332,260	19,638,292	17,770,614	22.340 982	23,948,262	22,510,710	20,498,349	18,772,870	18,360,068
Legal debt margin	26,440,592	29,133,480	30,875,758	37.079,231	46.630.928	43,839,618	51,583,930	60,634,846	\$06,600,88	70,652,411
Total net debt application to Prelimit as a percentage of debt Limit	40 10%	38.52%	38.88%	32.40%	32.38%	35.30%	30 38%	25 27%	21 63%	20 63%
					Legal Debt Margin Calculation for Fiscal Year 2007	gin Calculation	o for Fiscal Yea	ır 2007		
					2007 State Equalized Valuation (SEV)	alized Valuation	(SEV)			
					Legal Debt Limit (10% of SEV)	t (10% ol SEV)		•	x 10% 89,012.479	
					Direct General Obligation Debt	Obligation Debt		18,916,068		
					Loss: Special Assessment Bonds	nent Bonds		556,000		
					Net Direct Debt				18,360,068	
				Debt Jimit Margin	u:				\$ 70,652,411	

### Schedule 13 Unaudited

### DELHI CHARTER TOWNSHIP DEMOGRAPHIC AND ECONOMIC STATISTICS LAST TEN FISCAL, YEARS

Population (estimated)	Personal Income (amounts expressed in thousands)	Per Capita Personal Income	Median Age	School Enrollment	Unemployment Rate
21,893	n/a	n/a	n/a	5,335	3.3%
22,231	n/a	n/a	n/a	5,328	2.7%
22,569	538,158	23,845	35.9	5,329	2.6%
22,958	n/a	n/a	n/a	5,308	3.6%
23,347	r√a	n/a	n/a	5,507	4.2%
23,736	n/a	n/a	n/a	5,705	5.0%
24,125	n/a	n/a	n/a	5,866	6.4%
24,514	n/a	n/a	n/a	5,947	6.2%
24,917	n/a	n/a	n/a	6,005	6.4%
24,917	n/a	n/a	n/a	5,998	6.0%
	(estimated)  21,893 22,231 22,569 22,958 23,347 23,736 24,125 24,514 24,917	Income   Population (amounts expressed (estimated)   In thousands)     21,893   n/a     22,231   n/a     22,569     538,158     22,958   n/a     23,347   n/a     24,125   n/a     24,514   n/a     24,917   n/a	Income   Capita   Personal   Income   Capita   Personal   Income   Income   Income   Personal   Income   Inco	Population (amounts expressed (estimated)   Personal (amounts expressed (estimated)   Personal (nome Age	Population (amounts expressed   Personal   Median   School   Sch

<sup>1</sup> Unemployment rate in Ingham County.

Source: Michigan Employment Security Commission, 2000 U.S. Census

DELHI CHARTER TOWNSHIP PRINCIPAL EMPLOYER CURRENT YEAR AND TEN YEARS AGO

		2007	21		1998	æ
			Percentage			Percentage
	Approx No.		of Total Township	Approx No.		of Total Township
Employer	Employed	Rank	Employment	Employed	Rank	Employment
Holf Public Schools	855	-	ਹ/ਬ	716	-	n/a
RSCD of Michigan, LEC	300	Ø	n/a			
Granger Construction	271	ო	n/a			
Dakkota Integrated Interiors	167	4	า/ล			
Stealth Engineering & Technologies	150	vn	ก/ส			
Delhi Charter Township	104	9	n/a			
Parker-Hannifin Corporation	91	7	n/a			
Lansing Christian School	80	တ	ಗ್ರಿಡ			
Molded Plastic Industries	65	ത	ก/ล	100	ι¢	rv⁄a
Dart Container	43	5	n/a			
Spartan International				190	63	n/a
McLean Screen Print Inc				110	Ø	n/a
Holt Products Company Inc.				100	4	r3/21
Vinylast Inc.				04	œ	n/a
Grable & Sons Metal Products				35	7	n⁄a
IDC Corp				30	<b>20</b>	n/a
Spartan Sign				28	0	n/a
Grand Rapids Sash & Door				52	0	n/a

Source: Lansing Regional Chamber of Commerce and the Township Total Township employment is unavailable.

DELHI CHARTER TOWNSHIP FULL-TIME EQUIVALENT TOWNSHIP GOVERNMENT EMPLOYEES BY FUNCTION LAST TEN FISCAL YEARS

	:		Fuff	ime Equiva	Full-time Equivalent Emptoyees as of December 31	yees as of [	December 3	×		
Function	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007
General government Public Safety Police	16.75	16.75	17.25	18.00	19.00	20.50	20.50	20.63	20.10	19,94
Officers	18.00	21.00	21.00	21.00	21.00	21.00	21.00	21.00	21.00	21 00
Civilians	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50
Fire										
Firefighters and officers	12.70	13.00	14.70	16.40	18.60	17.30	17.20	17.41	17.66	17.66
Civilians	1.50	1.50	1.50	2.00	2.00	1.50	1.50	1.50	1.50	1.50
Public Works	19.00	20.50	20.50	23.50	23.50	24.50	25.50	27.25	28 84	29.60
Engineering	2.00	2.00	2.00	2.00	2.00	1.50	1.50			
Community Development	6.50	6.00	5.50	6.00	6.00	9.00	6.00	7.00	7.50	7.50
Recreation and Culture	5.00	5.00	5.00	5.00	5.00	5.00	5.50	5.00	5.50	5.80
Total	82.95	87.25	88.95	95.40	98.60	98.80	100.20	101.29	103.60	104.50

Source: Townships Budget Documents and Human Resources

DEŁHI CHARTER TOWNSHIP OPERATING INDICATORS BY FUNCTION LAST TEK FISCAL YEARS

					Fiscal Year	Year				
:	1998	1999	2000	200;	2002	2003	2004	2005	5008	2007
Function										
Number of Calls	1,474	1,408	1,676	1,750	1,742	1,850	£0, €0,	2,053	2,065	2,122
Inspections	n/a	40	785	928	800	1,178	957	1,188	1.046	1,004
Sureing/Recreational Permits	2//3	1,138	1,306	1,329	1,472	1,331	1,964	1.901	1,367	928
Police										
Number of Traffic Accidents	747	724	797	747	S	Agg	779	879	236	408
Number of Wetten Complaints	4 687	4 484	5,492	1.30	4 222	4672	4 544	4 424	9 9 9	4 720
Number of Miles Daven	154 790	197.627	9 00	177.844	105 266	108.475	174 376	183.754	103,006	153,800
Veindle Stops	6,509	6,038	4,855	6,744	8,048	8,013	7,011	5.609	5,429	7,849
Accounting										
Number of W. 2's processed	6	220	404	408	447	360	10 Kg	203	356	949
Number of payroll checks processed	200 P	9 49	, E	)   	, E) [	60 g	0 633	2 45R	2514	2,345
Number of purchase orders processed	n etyle		. E	, e	5 P	5/2	1,314	1.061	873	795
Number of accounts payable checks processed	2,774	2,743	2,975	3,312	3,159	2,992	3,571	2,753	2,830	2,881
Assessing										
Number of Field Inspections	n/a	P/3	п/a	206	403	1,438	2,226	1,242	2,485	901
Clerk's Office Number of FOIA requests	p/a	n/a	45	õ	4.	53	122	7.	99	99
Number of pages scanned/microfilmed	36,000	38,400	87,500	70,200	60.000	64,000	113,708	73,166	21,452	19,985
Elections								1		!
Number of Perwapen) absorbe Voters	14,502	14,151	14,923	15,084	15,294	15,734	15,578	15,804	16,723	17,016
	60.	000	2	100.	22.	0	G N	0	66/-	210%
Treasurer's Office	6	143 0	, 1	6		<u>2</u>	0	6	•	;
Number of Tax Bitls-Two billings/year beg, 2003	7,600	8,262	9,577	9.872	9,969	18.187	18,534	19,154	9,875	20,110
College & Grandon										
Number of Athletic Teams	, O,	241	235	236	244	247	242	253	290	231
Number of Sr. Catizens Trips	٠, ۱۳	60	Ф	9	တ	90	က	80	<b>603</b>	c.
Tennis Lessons	n/a	215	227	309	281	204	201	196	200	165
Wastewator										
Average daily sewage trearment (millions of gallons per day)	2.03	1.95	2.36	2.64	2.31	2.12	2.87	2.23	3.00	2.45
Community Development										
Permits Issued Gade Enforcement Complaints	1,615 6/a	1,744 n/a	1,633 1,687	1,831	1,970	2,287	2.136	1,858	1,526	1,629

Source: Vandus Township Departments

DELHI CHARTER TOWNSHIP CAPITAL ASSET STATISTICS BY FUNCTION LAST TEN FISCAL YEARS

					Fiscal Year	ลเ				
	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007
Function										
Public Safety										
Fire Stations	2	2	2	2	C¥	Ø	N	N	2	EVI
Culture and Recreation										
Parks Acreage	74	74	79	85	95	36	110	110	110	120
Parks	5	s)	ς,	ശ	7	7	ස	00	o	თ
Senior Center	-	-	<b>,</b> -	-	-	-	-	-	-	۲.
Buildings	2	<b>8</b> 1	5	Ø	2	СЛ	8	C4	€V	Ø
Tennis Courts	တ	æ	œ	00	œ	ထ	œ	œ	8	00
Sewer										
Santary Sewers (miles)	n/a	n/a	υ⁄a	∩⁄a	r/a	ت\ <u>'</u> ا	n/a	7/a	123.35	124.25
Waximum daily treatment capacity (millions of gallons)	2.5	2.5	2.5	60 60	2.5	2.5	2.5	4	4	4
General Government										
Cemelaries	-	-	-	-	2	ζı	€.	€/	8	2
Community Service Center	-	-	-	-	-	-	-	-	-	▼

Sources Various Township Departments



April 22, 2008

The Board of Trustees Charter Township of Delhi Holt, Michigan

We have audited the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the *Delhi Charter Township* for the year ended December 31, 2007, and have issued our report thereon dated April 22, 2008. Professional standards require that we provide you with the following information related to our audit.

### Our Responsibility Under Auditing Standards Generally Accepted in the United States of America

As stated in our engagement letter dated March 19, 2008, our responsibility, as described by professional standards, is to express opinions about whether the financial statements prepared by management with your oversight are fairly presented, in all material respects, in conformity with accounting principles generally accepted in the United States of America. Our audit of the financial statements does not relieve you or management of your responsibilities.

Our responsibility is to plan and perform the audit to obtain reasonable, but not absolute, assurance that the financial statements are free of material misstatement. As part of our audit, we considered the internal control of the Township. Such considerations were solely for the purpose of determining our audit procedures and not to provide any assurance concerning such internal control. We are responsible for communicating significant matters related to the audit that are, in our professional judgment, relevant to your responsibilities in overseeing the financial reporting process. However, we are not required to design procedures specifically to identify such matters.

### **Planned Scope and Timing of the Audit**

We performed the audit according to the planned scope and timing previously communicated to you in our correspondence about planning matters on February 26, 2008.

### **Significant Audit Findings**

### Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. In accordance with the terms of our engagement letter, we will advise management about the appropriateness of accounting policies and their application. The significant accounting policies used by the Township are described in Note 1 to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during the year. We noted no transactions entered into by the governmental unit during the year for which there is a lack of authoritative guidance or consensus. There are no significant transactions that have been recognized in the financial statements in a different period than when the transaction occurred.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimates affecting the financial statements were:

- Management's estimate of the useful lives of depreciable capital assets is based on the length of time it is believed that those assets will provide some economic benefit in the future.
- Management's estimate of the accrued compensated absences is based on current hourly rates and policies regarding payment of vacation banks.

We evaluated the key factors assumptions used to develop these estimates in determining that they are reasonable in relation to the financial statements taken as a whole.

Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are trivial, and communicate them to the appropriate level of management. No adjusting entries were made for the year ending December 31, 2007.

### Disagreements with Management

For purposes of this letter, professional standards define a disagreement with management as a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

### Management Representations

We have requested certain representations from management that are included in the management representation letter dated April 22, 2008.

### Management Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the Entity's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

#### Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the governmental unit's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

This information and the following accounting memorandum is intended solely for the use of the Board of Trustees and management of the *Delhi Charter Township* and is not intended to be and should not be used by anyone other than these specified parties.

Very truly yours,

Rehmann Loham

### DELHI CHARTER TOWNSHIP

### **Accounting Memorandum**

### For the Year Ended December 31, 2007

In planning and performing our audit of the financial statements of the Delhi Charter Township as of and for the year ended December 31, 2007, in accordance with auditing standards generally accepted in the United States of America, we considered the Township's internal control over financial reporting (internal control) as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Township's internal control. Accordingly, we do not express an opinion on the effectiveness of the Township's internal control.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the entity's financial statements that is more than inconsequential will not be prevented or detected by the entity's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the entity's internal control.

Our consideration of internal control was for the limited purpose described in the first paragraph and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. However, we did identify two deficiencies that we consider to be significant deficiencies as discussed below. We did not consider these deficiencies to be material weaknesses, as defined above.

### **Computer Passwords**

We understand that computer passwords at the network and financial accounting software level are not changed on a regular basis. In order to reduce the risk of access to computer files by unauthorized personnel, we recommend that the Township institute a policy that requires passwords to be changed on a regular basis. For the size and complexity of Delhi Charter Township, once every six months would be adequate. The Township may also wish to investigate building into its software automatic expiration of passwords to ensure that they are changed periodically.

### **DELHI CHARTER TOWNSHIP**

**Accounting Memorandum (Concluded)** 

For the Year Ended December 31, 2007

### **IT Security**

In order to provide adequate security to computer system operations and valuable assets such as system hardware, software, and data, procedures should be developed to address employee terminations. During our review, it came to our attention that terminated employees were not being removed from the system for three or four weeks. Typical termination procedures have the IT department immediately deleting terminated employees' passwords from the system.

### **Other Matters**

### **OPEB Liability**

Delhi Charter Township, as well as other governmental units which offer other post employment benefits (health and life insurance benefits to retirees, or "OPEB") are going to require recording the annual cost and liability in the annual financial statements. Up until this new accounting standard is implemented, governmental units, including the Authority, have been on a "pay as you go" or cash basis to reflect these costs in their financial statements. This accounting treatment stays in place for the Township through the fiscal year ended December 31, 2008.

Then, for fiscal year 2009, this new reporting standard will require an actuarial report in order to determine funding requirements to force recording of a liability while service is rendered (normal cost), plus an adjustment for past service costs (called amortization of actuarial accrued liability). The amount of the annual "ARC" expense must be recorded on each entity's financial statements. To the extent that this annual "ARC" amount is not currently funded, the under-funding must be reported on the entity's balance sheet as a liability.

This comment is intended as an informational point. Accordingly, the Township should make sure all preparations and forecasts are addressed as the implementation date draws nearer. As necessary, we will be available to assist the Township in this implementation.

\* \* \* \* \* \*